

RMA-SM-101

ROYAL MANTICORAN ARMY

ODCSPERS

King William's Tower, Landing



**A Soldier's Guide
RMA-SM-101**

THE ROYAL MANTICORAN ARMY

Office of the Deputy Chief of Staff, Personnel
A Soldier's Guide



ODCSPERS, King William's Tower
Landing, Manticore

A SOLDIER'S GUIDE

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Acknowledgements

This version of the Soldier's Guide is the first of what is hoped to be many more of this important reference. The author would like to thank the members of BuNine, the willing and helpful hands of the members of TRMN and, of course, the author David Weber whose works have made this possible.

Pronoun Disclaimer

In this manual, "he", "him", and "his" are used following the standard English-language grammatical convention to use these forms for gender-nonspecific pronouns. No sexist bias is intended. The convention is used merely for ease of writing and reading. There have been and hopefully always will be plenty of female members in the RMA, and no slight to them is intended.

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Foreward

This Service Manual is dedicated to the men and women of the Royal Manticoran Army, Frontline, Ready Reserve, and Home Guard—together the Star Kingdom's finest fighting machine. You are the mechanized "muscle" for sustained, heavy combat, you are the ones that secure and maintain control of planetary surfaces, as well as maintain the peace against uprisings or unrest when called to do so by the Government. Be proud.

***The Soldier's Guide* applies to every soldier in the Army - in every Rank and Service Branch, and condenses important information from a number of Army Regulations, Service Manuals and other publications. This manual describes your role in the RMA, your obligations and what you can expect from your leaders. Other subject areas are Army history, standards in appearance and conduct for every Soldier.**

This manual gives you a good reference to find answers for many questions. It helps clarify and reinforce standards and helps prepare you to assume leadership positions. Read it thoroughly and continue to do the great work Soldiers of the Star Kingdom of Manticore have done for over 300 years.

I wish I could give you the secret of success, but I don't have it. All I can say is that your success in the Royal Manticoran Army is a direct reflection of your effort. Work each day to improve yourself. Make a commitment to make your unit better by being a productive, proactive member of that unit. Try to learn something new each day because the RMA is a fast moving organization and you must never stop learning. Treat your fellow soldiers as if they were part of your family. They are. In all things, do your best; what you make of yourself is your responsibility. And one last thing—be proud of being a soldier.

You are defending the Kingdom and Crown, our people, and our way of life. There is no more honorable profession. You can be proud to say, "I am a soldier."

Welcome to your service to the Kingdom, and Her Majesty - the Queen

**Lord Sir Robert J. Jackson, KDE, MM
Marshal of the Army, RMA
Right Honorable First Baron, Karstadt Sea
King William's Tower, Landing**



Section 1 - Introduction

Welcome to the 1st Edition of the Royal Manticoran Army (RMA) Service Manual (SM) 101. *The Soldier's Guide* is intended primarily for members of the RMA, which is a division of *The Royal Manticoran Navy; The Official Honor Harrington Fan Association, Inc* (TRMN). However, anyone with an interest in the land forces concept part of the Honorverse is invited to look and learn.

This Service Manual is not intended to be the last word in regulations—only to serve as a handy reference covering the RMA's basic uniform standards, unit organization, awards, chain of command, etc.

1.1 An Introduction to TRMN and the RMA

What Is TRMN?

The Royal Manticoran Navy; The Official Honor Harrington Fan Association, Inc., (TRMN) is a non-profit corporation chartered by the State of Delaware, which is dedicated to uniting the fans of Honor Harrington.

What Is the Royal Manticoran Army?

The RMA is a division of TRMN, whose members are people from diverse backgrounds who just prefer the junior service of the Star Kingdom of Manticore for their Honorverse fan activities. The RMA is organized along traditional military lines, in the same manner as TRMN. However, instead of being organized along Navy lines, and using terms such as 'Ships' or 'LAC's', the RMA uses ground force equivalents such as 'Barracks' or 'Forts'.

What are the requirements?

The only requirement to be a Soldier of the RMA is a positive mental attitude and a willingness to work with others. Membership in TRMN is required, however, if you intend to participate in the RMA's King Roger I Military Academy, hold an OC position, or be listed on the official RMA roster, just like in TRMN.

NOTE:

Despite its common use of military structure and terminology, the RMA is in NO WAY a military or paramilitary organization.

What about the Uniforms?

Uniforms are just part of the effort to "get into character" or "set the mood" for a meeting or event. It helps identify you as a member of a group. Uniforms aren't required, either. So if you feel more comfortable in casual clothes, then by all means wear them.

What about Ranks?

Ranks are explained in detail in Section 3, but briefly: if you have established an Army Unit (Section 2.2), the Senior NCO or OC can usually promote unit members one or more ranks. The actual procedure has been established by **Admiralty Order 1009-02** for Time in Grade requirements. Additional Training requirements will be established by the Unit Leader or Officer, Commanding.

So, how do you get promoted? Be an active and participating member of the group's activities, as well as displaying leadership ability. Taking the prescribed training courses is another.

In any given TRMN chapter and RMA Unit, rank is normally used to show appreciation for participation, enthusiasm, and leadership within the fan club. It carries no real authority. A higher ranking officer can't order you to give him a ride to the next event, say, or demand that you hand over some money. They can be pretty persuasive, though; leadership ability includes skill at talking people into volunteering for stuff! You don't have to be an officer to have fun, though. In fact some people may never bother to take any exams at all. Remember that rank is just another facet of recreating the atmosphere or theme of the Honor Harrington series.

About Volunteer Organizations

This is a fan club, not a government organization. All costs incurred by this fan club are absorbed by its members. We don't get money from anywhere but our own pockets or donations. This means that everything we do, we do at our own expense.

1.2 Why an Army?

The usual argument is that any world can be defeated through the use of naval forces. Embargoing needed supplies can bring a dependent world to heel; they must submit or starve. In the worst case scenario, the average RMN super dreadnaught carries enough firepower to destroy most of the world's surface.

Destruction, however, is not possession. Most aggressors want some part of the world or its industry intact. If the world has the means to resist, troops will be needed to go down, take physical control of the world's important locations and hold them for an indefinite period of time.

Besides the necessity of actually occupying ground, people need to be able to see and touch the instruments of power. Even on friendly worlds, parades, formation drills and firepower demonstrations help to assure the population that their protectors are on the job and able to guard against whatever threats present themselves.

Furthermore, even on the Kingdom's worlds and in peacetime, there are always jobs for ground troops. Natural disasters, local squabbles larger than the local police forces can handle, Manticoran bases and establishments need guarding from enemy forces, etc.

1.3 The Mission

The Royal Manticoran Army (RMA) is the primary ground combat branch of the Star Kingdom of Manticore's armed forces, and has four interlocking missions:

1. Provide the mechanized "muscle" for sustained, heavy combat,
2. Secure and maintain control of planetary surfaces,
3. Maintain the peace against uprisings or unrest when called to do so by the Government.
4. Provide disaster relief and humanitarian assistance.

SECTION 2 - Organization

This section will explain the organization of the RMA, and what a new soldier should know when first getting involved.

2.1 Structure of the Royal Manticoran Army

Over the centuries, the RMA has developed into a highly organized military that is powerful and one of the most efficiently run modern fighting machines. The RMA is broadly split into the Regular Army (full-time soldiers and units) and the Reserve Army (part-time soldiers and units). In terms of its military structure, it has two parallel organizations, one administrative and one operational.

ADMINISTRATIVE

- Frontline, Garrison, Ready Reserve, Home Guard, Queen's Own

Frontline

Regular Combat or "Frontline" units are divided into two major operational groupings:

- RMA Regimental Combat Teams (RCT). Consisting of multiple regiments of various branches.
- RMA Battlegroups (BG) consists of multiple RCTs.

Garrison

Garrison Forces are the ones that engage in the police/peacekeeping duties; once major land forces operations are concluded. To achieve this mission, a number of the Regular Infantry unit slots are composed of Military Police units instead. Using the "hearts and minds" philosophy, these forces work to help rebuild after the RMMC has concluded their operations and regular Frontline forces have secured the planet's surrender.

Reserve

Reserve Combat units are divided into standard, conventional regimental types, based on Service Branch. Should it be necessary to make these units operational, they would be grouped under the appropriate RCT before deployment.

Home Guard

These units are regimental in size – usually infantry, raised from a world's population to serve as a last-ditch line of defense. Their personnel are usually retirees from the regular forces and men and women who have been excused from regular service. The skill and abilities of these units, though not as great as the regular units, do make them a formidable defensive force. In addition, it is the RMA Home Guard which provides the personnel who man the heavy ground defense weapons against both atmospheric and extra-atmospheric attack. Command of the Home Guard usually goes to a Major General.

Queen's Own Regiment

Also known simply as the "Queen's Own", this is an elite RMA unit tasked with safe-guarding the Monarch and keeping her and her family alive at all costs. The "Queen's Own Regiment" is organized into four battalions, three of which are recruited and raised from each population of an original settled world of the Star Kingdom.

OPERATIONAL

The major operational command is HQ Land Forces. It is split into Regimental Combat Teams, Battlegroups and Planetary Commands, as well as subordinate units ranging from battalions to fire teams.

Operational Planetary Commands are based on Theatre Commands:

Home System II (Manticore) Planetary Command, II (Gryphon) Planetary Command and III (Sphinx) Planetary Command and regional divisions (effectively military districts) administering all military units, within a geographical area.

Trevor's Star IIV (San Martin) Planetary Command],

Talbot Quadrant IV Planetary Command].

TYPICAL RMA (Infantry) FORCES

On every world where a mechanized army has been developed, the death of the infantry has been predicted. The argument is always that the tanks, aircraft, drones, robots, or whatever can do the job better. Yet the infantry remains. Basically, the infantry's primary role is to fight; to take and hold ground. And what they do has not changed much in millennia.

The standard operational units are structured as follows, although various units may have their own structure, conventions, names and sizes.

- **FIRETEAM** The basic unit of the standard infantry regiment is the 4 man fireteam (often referred to as a "quad"), comprised of 3 Privates and lead by a Lance Corporal. *Four people walking the three-and-one, the point followed by the tight concave arc; the optimum number in the safest configuration.* The fireteam is the smallest unit in the RMA and is the primary unit upon which infantry organization is based. The concept of the fireteam is based on the need for tactical flexibility in infantry operations. A fireteam is capable of autonomous operations as part of a larger unit. Successful fireteam employment relies on quality small unit training for soldiers, experience of fireteam members operating together, sufficient communications infrastructure, and a quality non-commissioned officer corps to provide tactical leadership for the team.
- **SQUAD** Two fireteams comprise a Squad, lead by a Corporal (9 soldiers). A Medic may be deployed with a Squad.
- **PLATOON** Four Squads comprise a Platoon (42 soldiers). A platoon is typically the smallest military unit led by a commissioned officer – the platoon leader or platoon commander, usually a lieutenant. He is usually assisted by a senior non-commissioned officer – the platoon sergeant.
- **COMPANY** RMA Rifle (Infantry) Companies consists of three Platoons and a Company Headquarters (up to 170 soldiers – although the exact number may vary by unit type and struc-

ture). RMA Rifle companies are usually commanded by a Captain – the Officer Commanding (OC), with a senior Lieutenant as Second-in-Command (2IC) and assisted by a senior non-commissioned officer – the First Sergeant.

- **BATTALION** A Battalion normally has a Headquarters Company, Support Company, and three Rifle Companies (usually, but not always, A, B and C Companies) with up to 700 soldiers. The bulk of a battalion will ordinarily be homogeneous with respect to type (e.g., an infantry battalion or a tank squadron). Battalions are invariably commanded by a Lieutenant Colonel, and sometimes a Colonel. A Major or Lieutenant Colonel (if the Battalion is commanded by a Colonel) acts as the 2IC. The senior non-commissioned officer is a Sergeant Major
- **REGIMENT** A regiment in the RMA is a major tactical military unit, composed of variable numbers of squadrons or battalions (usually two or three Battalions – 1,400 to 2,100 soldiers), commanded by a colonel or lieutenant colonel. The regiment is a formation of one or more like units employed almost exclusively for reasons of heritage, the continuance of battle honors and esprit de corps. In the RMA, for most purposes, the regiment is the largest “permanent” organizational unit. Above regimental level, organization is changed to meet the tasks at hand. Because of their permanent nature, many regiments have long histories, often going back for centuries. The senior non-commissioned officer is the Regimental Sergeant Major, responsible to the CO for unit discipline and the behaviour of the NCOs.
- **REGIMENTAL COMBAT TEAM (RCT)** Ever since the First Havenite War, the RMA has combined most of its major infantry regiments with regiments from other service branches (Armor, Artillery, Aerospace and Support) to support them.

Together, these groups form Regimental Combat Teams, or RCTs. The *usual* makeup of an RCT is as follows: one Armored Regiment (1 Medium battalion, 1 Heavy battalion), two Infantry Regiments (1 Mechanized, 1 Regular), one Artillery Battery, one Support Battalion and one Aero-Space Fighter Wing (1 Heavy Squadron, 1 Medium Squadron and 1 Light Squadron). Up to 5,000 soldiers may serve in an RCT – of course, in this universe of diminishing supplies, the actual composition and number of available personnel for an RCT may vary widely from this model.

The RCTs practice constantly to coordinate their various skills into a single potent fighting force. The command structure of the RCT is also unique because of the RMA philosophy that only the best man or woman should be chosen for the job, no matter what was his former posting. Thus, an RCT might well be commanded by a Brigadier who rose up from the ranks commanding infantry units.

An RCT is trained to enter a combat zone as a single unit and to use its superior inter-service cooperation to overwhelm its opponents. Modern combat being what it is, however, an RCT must often split up into its component units to face multiple threats in more than one area of operations (AO). An RCT is deployed in its area of responsibility (AR) with about half its forces stationed around its headquarters, and the rest fanned out on other nearby worlds.

The RCT is known by the oldest regiment in it. Thus, the RCT containing the 11th Gryphon Husars is known as the 11th Gryphon RCT. An RCT is considered a single unit. Once a conventional Regiment or Battalion is assigned to one, that unit can expect to stay attached to the RCT for

some time. While conventional units retain their names and traditions, they often become known as the "lesser" units of the RCT. Units become identified as "11th Gryphon Armor A" or the "11th Gryphon Infantry D" and not by their proper names. This often irks conventional units, for they may be as highly individual and tradition-proud as any regiment.

- **BATTLEGROUP** Battlegroups are comprised of two or more Regimental Combat Teams and usually commanded by a Lieutenant General.
- **PLANETARY COMMANDS** The RMA is currently comprised of five Planetary Commands, depending on Theater Command, with each containing 2 or more Battlegroups. Planetary Commands are commanded by a General.

THEATER COMMAND

The RMA is comprised of three Theater Commands (Home System, Trevor's Star, and Talbot Quadrant) with each containing 1 or more Planetary Commands. Theater Commands are commanded by a Field Marshal.

2.1.1 QUEEN'S OWN REGIMENT

Why the Queen's Own exists

The Queen's Own exists in order to provide physical security to the sovereign and to members of the royal family, to provide "area" security for Mount Royal Palace and for other royal residences, and to provide the in-house security functions required for both of those major areas of first possibility.

Although successful assassinations of monarchs -- and of other members of the royal family -- have been rare, attempted assassinations are not unheard of. Most of those attempted assassinations are detected and defeated or deterred well short of execution by the Queen's Own and other civilian and paramilitary organizations like Palace Security and a civilian police SWAT teams. The primary reason for sting ship escorts and heavy weapons are that the technology available in the Honorverse provides all sorts of avenues whereby attacks -- especially suicide attacks -- can be carried out. For example, one of the attempted assassinations which was thwarted consisted of a suicidal attempt to ram the monarch's armored air limousine with a cargo shuttle. It failed because the sting ships were available to intercept and shoot it down. Handheld anti-air weapons do not have the same killed probability as specialized fighter aircraft, and even if they did, would be useless for intercepting such an attack while the monarch was in flight, since no one on the ground would be able to keep up with them or to provide a moving bubble of protection.

The Queen's Own actually consists of four battalions: one battalion for each of the Star Kingdom's originally colonized planets, plus the Training Battalion. The Training Battalion's functions are to provide for the Queen's Own's training requirements, and also to provide elite "op forces" for the Army's (and Marines') training commands. Each battalion of the Queen's Own has an additional company, bringing its strength up to 735 men, or a total of 2,940 men. Membership in the Queen's Own is available only to two men and women who have thoroughly proved themselves in one of the combat arms before recruitment.

Like the Army itself, The Queen's Own contains its own atmospheric component. Most of its personnel, even on security detail for the monarch herself, are normally configured as light infantry, but each battalion has its own integral heavy weapons company, and powered armor is

available to it.

In addition to all of the above, the Regiment is the Army's premier ceremonial unit and has been a part of the Star Kingdom's military traditions since before the founding of the Star Kingdom itself. The original parent unit which became the King's Own for Roger the First was formed to provide security for the colony's chief administrator and critical government offices.

The current Regimental TO&E for the Queen's Own includes the following:

HQ STAFF

Regimental Commander	- Brigadier General
Chief of Staff	- Colonel
Staff Intelligence Officer	- Lieutenant Colonel
Staff Communications Officer	- Major
Aide-De-Camp	- Captain

MANTICORE

Chinati Ridge Raiders

Commanding Officer	- Colonel
Executive Officer	- Lieutenant Colonel
Senior NCO	- Sergeant Major

SPHINX

Copper Walls Battalion

Commanding Officer	- Colonel
Executive Officer	- Lieutenant Colonel
Senior NCO	- Sergeant Major

GRYPHON

Falcon's End Rangers

Commanding Officer	- Colonel
Executive Officer	- Lieutenant Colonel
Senior NCO	- Sergeant Major

CHIRON

Commanding Officer	- Colonel
Executive Officer	- Lieutenant Colonel
Senior NCO	- Sergeant Major

Each Battalion is organized in the standard RMA format as a Heavy Battalion with four (4) companies, instead of the usual three (3). The third company being the Heavy Weapons with one platoon configured with a Stinger ship flight (6 ships).

Each Company is organized in the standard RMA format of four (4) Platoons with 48 soldiers, NCOs and a Platoon Leader. For the Heavy Weapons Company, 3 platoons will be powered armor, while the 4th platoon is configured with six (6) M116 "Viper" Stingships in the Pilot/RIO configuration (with appropriate Tech/Flight Crews).

2.2 Organization within TRMN

TRMN is divided administratively into geographic regions of the globe. In the Royal Manticoran Navy, these are known as "Naval Districts". In the Royal Manticoran Marine Corps, these are known as "Expeditionary Forces". In the Royal Manticoran Army, these are known as Theater Commands. The RMA Theater Commands are;

Home System - North & South America

I (Manticore) Planetary Command - United States

II (Sphinx) Planetary Command - Canada

III (Gryphon) Planetary Command - Mexico & South America

Trevor's Star - Europe & Africa

IV (San Martin) Planetary Command - Europe

*VI Planetary Command - Africa

Talbot Quadrant - Asia & Australia

V Planetary Command - Australia

*VII Planetary Command - Asia

* Currently inactive

Below the Planetary Command levels are the Battlegroups. I (Manticore) Planetary Command (United States), for example, is subdivided into six Battlegroups (Northeastern, Atlantic, Great Lakes, Southeastern, Central, and Western). Other geographic subdivision in the case of international Planetary Commands will be determined as necessary.

Below the Battlegroups are the Regimental Combat Teams (RCTs). RCTs are numbered in relation to the other states in a Battlegroup in alphabetical order. In our example of the Manticore Planetary Command (MPC); Northeastern Battlegroup:

- 1RCT (First Regimental Combat Team) is Connecticut,
- 2RCT is Massachusetts,
- 3RCT is Maine, etc.

More descriptive names for the RCTs may be determined by the OC and approved by ODCSOPS.

2.2.1 Ground Installations

The TRMN is based on the naval service of the Star Kingdom of Manticore, and most members, therefore, will probably choose to join the more "senior" and therefore larger Naval or Marine Corps Services. However, those members that choose the "Junior Service Branch" of the Star Kingdom may still be a member and take part of the activities of the various ships of the Fleet if they so desire (Soldiers, being mainly ground based, do count toward a Chapters over-all compliment, but do not count toward the minimum requirements). Even If a ship (chapter) is close, they have the means to organize within the RMA.

Outside the above military designated installations are the following group levels, consistent with the chapter structure as approved by the First Lord of the Admiralty.

Fort

20+ members led by a senior OC.

Outpost

15+ members led by a junior OC.

Barracks

10+ members led by a senior NCO.

Bivouac

The basic membership unit in the RMA is the Bivouac. The size of a Bivouac varies considerably, depending on the location and membership. A Bivouac can be anywhere from a single soldier (in the case of a new unit, for example) up to five. A Bivouac is led by a junior NCO.

2.3 Naming of RMA Installations

Military Installations are usually named instead of numbered. Names may be chosen by the members, but should be in good taste. Names will be approved by the Office of the Deputy Chief of Staff for Operations (ODCSOPS).

2.4 Chain of Command (CoC)

The purpose of a CoC is to establish a clear path of authority, from the individual Soldier through his superiors, to the highest level of Command Authority. The CoC exists to facilitate the transfer of responsibility, authority, and information from one level of the organization to the next. Each position in the CoC has a clearly defined responsibility to the positions above it and below it. When you have a problem or an idea that you want someone to consider, you should follow the CoC to contact this person. This insures that everyone who is in the path of responsibility and authority is informed and aware of what is happening. To trace your particular COC within the organization, consult the accompanying list below.

Royal Manticoran Army Chain of Command Chart

Marshal of the Army
 Field Marshal
 Planetary Command Commander
 Battlegroup Commander
 Regimental Combat Team Commander
 Unit NCO or Officer, commanding



2.5 The High Command

The High Command of the RMA is composed of the Chief of Staff, five Deputy Chiefs of Staff (Personnel, Intelligence, Logistics, Operations, Training), three Field Marshals and the Sergeant Major of the Army. Presiding over the High Command is the Marshal of the RMA. The High Command is the decision-making body of the RMA and is made up of the top officers of the RMA. These officers are charged with creating and implementing policy within the RMA. Decisions are made by a majority vote of this body.



The Marshal of the Army

Within the environs of the TRMN, the Marshal of the Army is appointed by and answerable to the First Lord of the Admiralty, TRMN, and is the top of the RMA Chain Of Command (CoC). He is responsible for the RMA as a whole, and his duties include: Acting as liaison between TRMN and the RMA; appointing all members of the High Command; forwarding to the TRMN Promotions Board his own recommendations for promotion of RMA personnel to the rank of Colonel and above; and reporting to the members of TRMN, through its various publications, on what is happening in the RMA.



Chief of Staff

Appointed by the Marshal of the Army, he is the Second-In-Command of the Royal Manticoran Army (TRMN) in charge of administrative duties. If, for some reason, the Marshal of the Army is unable to fulfill his duties, the Chief of Staff will assume command of the RMA until such a time as the he can return to duty or until a new Marshal can be appointed. The Chief of Staff is directly responsible for overseeing the Deputy Chiefs of Staff and their respective divisions (Personnel, Intelligence, Logistics, Operations, and Training). He may be responsible for overseeing committees and other duties as assigned by the Marshal.

Deputy Chiefs of Staff (Personnel, Intelligence, Logistics, Operations, Training)

Appointed by the Chief of Staff (CoS), in consultation with the Marshal of the Army,



Office of the Deputy Chief of Staff for Personnel (ODCSPER)

The ODCSPER: Responsible for maintaining an RMA personnel roster and appropriate database lists for Promotions, Awards, Deployments, Transfers, etc. In addition, works with direction with Bureau of Personnel (BuPER/TRMN). This office is also responsible for revisions/updates to this Service Manual.



Office of the Deputy Chief of Staff for Intelligence (ODCSINTEL)

The ODCSINTEL: Responsible for working and coordinating with the First Lord of the Admiralty's Staff Intelligence Officer for event planning, keeping records of the same and suggesting the same for the RMA. This office is also responsible for all communication venues (List server, IRC Channel, RMA website, other electronic communications) as determined necessary by the Marshal of the Army. Responsible for coordinating and directing activities in communications by for assisting the Staff Communications Officer of the First Lord of the Admiralty with Media Contacts referring to the RMA.



Office of the Deputy Chief of Staff for Logistics (ODCSLOG)

The ODCSLOG: Responsible for overseeing all charitable activities undertaken by the RMA. Responsible for overseeing that RMA specific uniform insignia are available from the Quartermaster.



Office of the Deputy Chief of Staff for Operations (ODCSOPS)

The ODCSOPS: Responsible for approving Unit Installation and designations while maintaining an appropriate database. Maintaining contact with all Units to insure clear communications and keeping an "Open Office Door" policy for Unit OCs and NCOs to answer questions and resolve issues.



Office of the Deputy Chief of Staff for Training (ODCSTRA)

The ODCSTRA: Responsible for establishing the fictional universe for the RMA. Specifically, he is responsible for developing materials and programs for the RMA's King Roger I Military Academy, and for developing the RMA's doctrine (the way in which the RMA would intend to conduct operations in the Honorverse). The DC-T works with High Command and Bureau Nine to develop equipment, organization, strategy and tactics to complete the doctrinal picture of the RMA in the Honorverse; then coordinates the training of the members in it through TRMN BuTrain. The DC-T may appoint "Branch Directors" to administrate development and training issues particular to a certain Branch of Service.

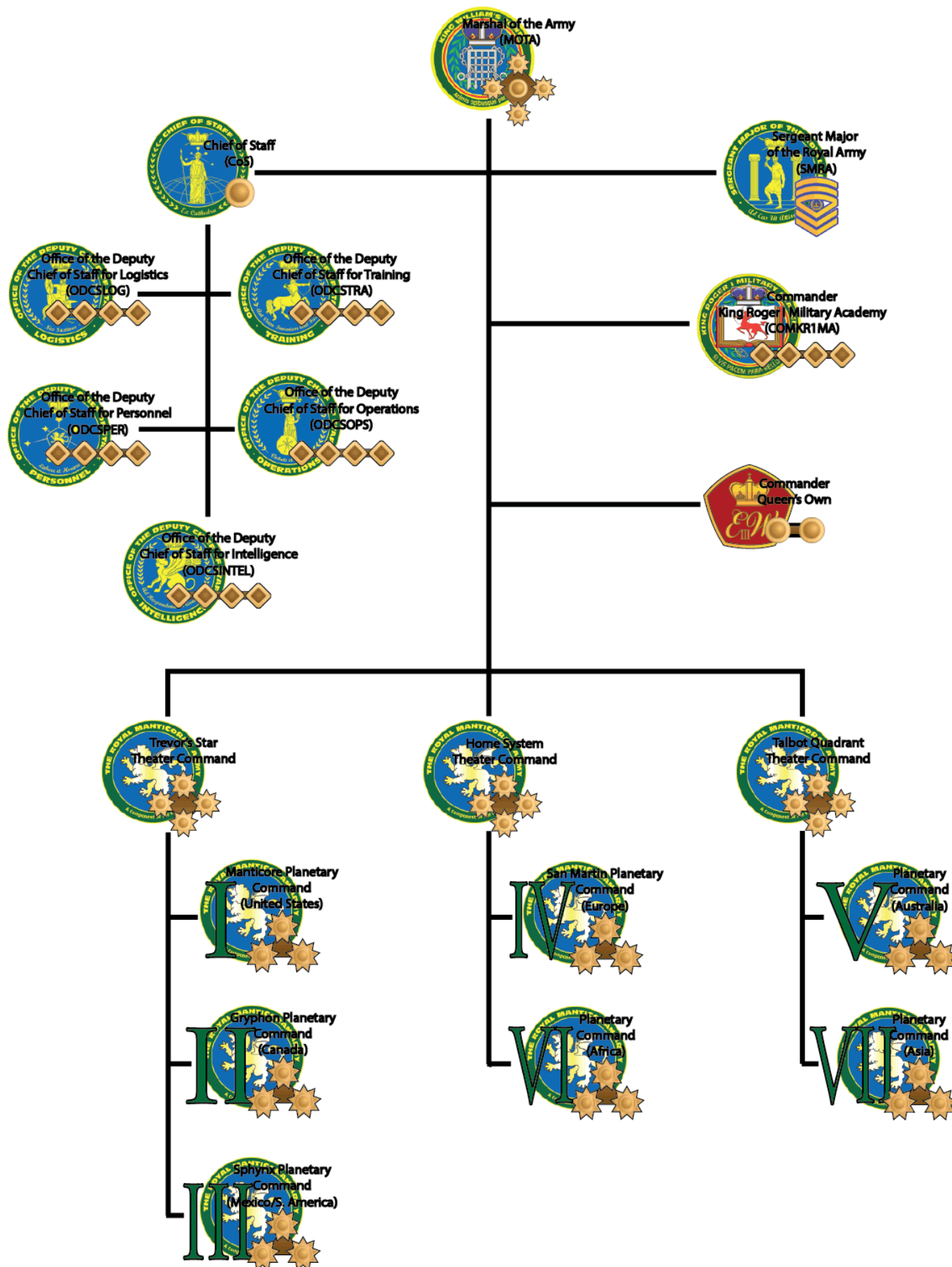
Field Marshals

Appointed by the Marshal of the Army, the Field Marshals are responsible for the day-to-day operation of the RMA Real-world units. Specifically, they report all news and directives from the Marshal of the Army to their respective Theater Commands and insure such information is passed on to all subordinate elements. Likewise all reports, concerns and requests from all subordinate elements must be reported via the chain of command to the Field Marshals and through them to the Marshal of the Army.



Sergeant Major of the Royal Army (SMRA)

Appointed by the Marshal of the Army, the SMRA is responsible for acting as an advocate for the enlisted members of the RMA; developing the Non Commissioned Officer (NCO) chain of support by recruiting and retaining NCOs; advising the Marshal and other members of the High Command on issues that concern the enlisted ranks within the RMA; and promoting and assisting in the organization of community service activities at all levels within the RMA.



RMA ORGANIZATION

2.6 The Non-Commissioned Officer Support System

Non-Commissioned Officers (NCOs or Non-Coms) play an important role in the military chain of command. They are the managers of personnel and equipment, as opposed to officers who are the planners and architects of warfare. It has often been said "*Officers decide what to do, the NCOs figure out how to do it, and the enlisted men make it happen.*"

Each level of the chain of command has a respective senior NCO assigned to it. At the Platoon level, you have the Platoon Sergeant. At the Company level, you have the First Sergeant (often referred to as Top Sergeant, or Top). At the Battalion and Regimental level you have Sergeant Major (SGM), and Regimental Sergeant Major (RSGM). At the Battlegroup and Planetary Command level you have the Command Sergeant Major (CSGM). Finally at the top of the pyramid you have the senior NCO of the RMA, the Sergeant Major of the Royal Army (SMRA).

Considered collectively, these NCOs form what is known as a Chain of Support (rather than Chain of Command). This is because while a Battalion SGM may give advice, support, and communication to a Company First Sergeant, he does not exercise command directly over the subordinate sergeant. Each NCO in the chain of support reports to the respective NCO above him, in a fashion similar to the Chain of Command. Each NCO also has a responsibility to report to the officer for whom he works, as well, however. The Sergeant Major of the Army reports directly to the Marshal of the Army.

2.7 Starting an Army Unit: Things to Consider

Context of the Royal Manticoran Army within TRMN

As the "Junior Service" of the Star Kingdom of Manticore's Military, the Royal Manticoran Army is barely mentioned in the Honor Harrington series. The author recognizes a need for an Army, but because the story lines are naval oriented, there has been little written about the Army save for few references to planets garrisoned (especially Masada) and the need for more manpower. Therefore, the number of RMA personnel in the TRMN is small (less than 10 percent). While many fans of the HH series will have heard of the Army, many may have not paid much attention to the vague comments. This means you are going to get a lot of questions about "Why the Army", "What does the Army do?" etc.

The RMA presence will always be a smaller percentage than the Navy or Marines. That's just a fact of life. But that means, we will encourage and even expect you to show personal initiative. This manual gives you most of the background information you need to be a "Soldier of the Royal Manticoran Army". But to make a name for yourself, to earn respect, and to be recognized for your abilities you will have to take charge of yourself and set some goals, then work towards them. Leadership starts inside you.

Unit reporting requirements are easy - once every other month (Army Directive 08-1303 - but check with your next level OC for the current reporting schedule). That gives you the maximum amount of freedom and time to do things your way. It also means that whoever is above you in the CoC is putting his trust in you. That doesn't mean we don't want to hear from you. On the contrary, we love to hear from active soldiers, and we are always ready to help out however we can.

Still Interested?

You've taken a look around and decided that you want to do something a little different from the rest of the crowd. You've decided that working alone or in a small group won't bother you. You've decided you've got what it takes to make a difference. If this sounds right, then you've got what it takes to be one of us.

Welcome, Soldier!

2.8 Choosing Your Unit's Particulars

Choosing your Individual Branch of Service

Choosing a branch of service is fairly easy. Simply refer to that section of the manual and pick one that appeals to you. There are three basic choices: Aerospace, Armor-Infantry, and Support. Choosing a branch automatically sets some insignia choices for you (see the uniform section for more info). It has no other real effect on your activities. Just like in TRMN, picking Gunnery or Engineering doesn't affect much more than your choice of uniform colors.

Choosing your Individual Army Occupational Specialty (AOS)

Your AOS is based on your branch. An AOS is merely a statement of your (fictional) qualifications within your chosen Branch. It doesn't affect your activities, but it might affect your choice of insignia. AOSs are not given in this manual, as they are more numerous within the various branches than can adequately be described in this material. AOS listings can be found in the Branch Guidebooks of each branch of service.

Choosing Your Unit's Branch Type

Most units decide on a branch type for the unit as a whole. If the majority of soldiers in your unit are of the same branch, then you would choose that branch for your unit type. However, just because your unit is one type of branch, it doesn't mean you (individually) can't choose a different branch or AOS. An Aerospace unit, for example, can still have (and should have) Support, or any other type of personnel assigned to it. It is this flexibility in unit organization that makes Army Units so effective in combat.

Choosing Nicknames

Most units choose a nickname. This can be anything you like, as long as you follow some common sense. It can reflect your attitude, your specialty, a specific uniform standard, etc.

2.9 Okay, Now What?

You know how the RMA is organized, who's responsible for what; you've weighed the factors involved in setting up an Installation Unit, and chosen a type of unit and your individual branch and AOS. What's next? Contact the Office of the Deputy Chief of Staff for Operations (ODCSOPS) to request the "Deployment Request Form" (or pick one up on the TRMN website – www.trmn.org) to have your Unit type and name designation approved. He will then add you to the unit roster and send you some paper-work to help you get started.

2.10 Activities for Your Unit

Have Fun!

Whatever you have been doing to have fun, just keep on doing it. Joining the Royal Manticoran Army isn't like the real world Army, where you go away for a couple of months and get your head shaved. On the other hand, maybe you want to try something new. Different groups do different things for fun - everything from bowling, putt-putt golf, and picnics to paintball, laser tag, and role playing games. The point of being in a fan club (which is a social organization, remember) is to have fun with a group of friends.

Make a Difference

The flip side of all this fun and games is community service; doing something to help your fellow man, the environment, or the future of the world. While the RMA does not require its members to perform any community service, it is encouraged, in the same fashion that TRMN encourages its members to do so. Once again, to make it perfectly clear: The Royal Manticoran Army does not expect or require that you or your unit perform "community service activities" or "charity projects". We do, however, encourage it. If you decide you do want to perform some kind of community service, then sit down with your fellow soldiers and think of a project you can do. Adopt-A-Highway clean up programs, canned food drives, blood donations, whatever. Your community service doesn't have to be something large or expensive like building schools for poverty stricken children in wherever (name a place). Volunteer to clean up a city park, or repaint a local elementary school's playground equipment. Activities that assist or support veteran's organizations like the VFW, or American Legion and groups like these are particularly appropriate for RMA units. Whatever you decide to do, be proud of what you achieve. Every little bit helps, and even if you only make a small difference, you are still making a difference!

Passing the Word

Once you've accomplished something, let someone know. Your RCT or Battlegroup OC would be a great place to start! If he doesn't know about your work, he can't do much in the way of recognition. If you've come up with a simple and effective project for your group, let other groups know! They might be looking for something like that, or they might want to help you out! If you've discovered a fun new activity or a unique twist on an old one, tell us about it! As your unit's reputation grows, you'll discover that more people will want to join and you'll receive more cooperation and respect from civilians and other TRMN members.

SECTION 3 - Heraldry, Flags and Colors in the RMA

3.1 Heraldry in the RMA

A unit's patch or symbol, motto or slogan helps us to remember a unit's deeds in history. Each unit is encouraged to develop their own logo, nickname, motto and slogan. While the use of current military unit patches or logos can be used as a basic example, there should be at least, two points of difference, between the current patch and the modified RMA Unit patch.

NOTE: RMA units are prohibited from using any patch or logo used by any active or retired military unit as their official version.

Mottoes, Slogans and Nicknames

A motto is a phrase that symbolizes the unit's spirit and purpose. Mottoes are usually dignified and serious. The flags of the Star Kingdom of Manticore's Military Services have their individual mottoes.

The Royal Manticoran Navy's "*Fortitudo, Fidelitas, Decus*";

The Royal Manticoran Marine Corp's "*Possimus Pefricio*"; and

The Royal Manticoran Army's "*Animis Opibusque Parati*"

which is Latin for "Courage, Faith, Honor"; "Can Do" and "*Prepared in minds and resources*" (*ready for anything*) are perfect examples. A slogan is usually more casual. Slogans are catchy, easy to remember, and tend to evoke some form of emotion. The famous battle cry "Remember the Alamo!" is a good example of a slogan. Nicknames give a unit a unique identity, and can come from just about any origin. Often, the nickname refers to some event in the unit's history, the equipment and tactics they use, or to some little habit they have.

3.2 Flags and Colors

Flags are cloth devices, usually with a distinguishing color or design, which have special meaning or serve as a signal. The flag of the Star Kingdom of Manticore is an example. "Colors" usually refers to the national flag or the ceremony of raising or lowering the national flag. For purposes of this section and for most real-world operations of the RMA, colors shall refer to the national flag of the United States of America. Units operating in other countries should consult the national regulations and guidelines for their respective national flags.

Flags are usually 2 feet high by 3 feet long or 4 feet high by 6 feet long and referred to as Standards. (Larger flags exist, but are usually only found at major installations, flying from large flagpoles). If a flag is trimmed on three sides with golden yellow fringe, it is referred to as a Parade Flag (a parade flag is also sometimes what colors refers to).

Honors to Colors

If not in a formation and passed by or passing the colors being carried, uncased, in a military formation, all RMA personnel in uniform shall salute. If in a formation, personnel should salute together on command of the NCO or OC of the formation. The salute should be rendered on command, or when the colors approach within 30 paces. It should be held until the colors have

passed. When colors are raised/lowered at a mast/pole, all RMA personnel in uniform within sight and hearing shall salute. The salute shall be held until the colors are properly closed up or run down when there is no national anthem or bugle call accompanying the ceremony. If there is a bugle call or anthem, the salute shall start on the first note of the music and be held until the last note. Personnel in vehicles should pull over and stop if it is safe to do so.

In salute to proper authority, state flags and organizational flags (i.e. - unit guidons, the RMA flag, etc.) are dipped. The United States flag is never dipped, unless to return a salute initiated by another national color—the United States flag never initiates a salute by dipping first. Organizational flags may also be dipped in salute during any military ceremony while the national anthem, "To the Colors," or a foreign national anthem is being played.

The National Anthem

When the national anthem is played, soldiers will stand at attention and face the direction of the music. If the anthem is played at colors, those present face in the direction of the flag and follow saluting procedures detailed above. The same marks of respect prescribed for the playing of our national anthem are shown during the playing of a foreign national anthem.

Guidons

Definition: An organizational guidon is a designated detachment marker for echelons lower than the Battalion level. This consists of Companies, detachments, separate platoons and equivalent size units. Guidons are considered optional equipment and as such are not required for units or organizations within the RMA. Guidons may either be manufactured by the units themselves or purchased.

Useage: If an Army unit has chosen to either create or purchase a guidon then the following rules shall apply;

An organizational guidon will be carried on all occasions of ceremony in which a unit participates,

An organizational guidon will be carried at drills, on marches, or other service when prescribed by the commanding officer of the organization.

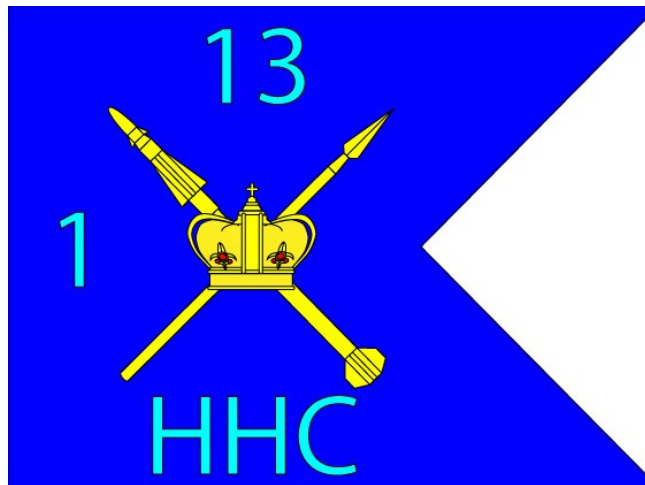
An organizational guidon shall not be used in such a manner that it brings discredit upon the Royal Manticoran Navy: The Official Honor Harrington Fan Association, Inc. or any of its subordinate divisions.

Description: Royal Manticoran Army guidons are swallow-tailed unit markers, having 20-inch hoist by a 27-inch fly, the swallow-tail end forked 10 inches. Guidons shall be made of bunting cloth or nylon. Design elements will appear on the opposite side as if printed through the material. Letters and numerals will read from left to right on each side of the guidon. The letters and numbers on guidons shall be 3 1/2 inches high. The RMA Emblem, consisting of a Crown centered and superimposed over a crossed Spear and Missile, shall appear proper on both sides. The only exception to this shall be if the Unit is affiliated with the Monarch's Own Regiment, whereupon the sigil of the monarch shall be placed behind the Crown but in front of the crossed Spear and Missile. This symbol shall be 12 inches high by 12 inches wide.

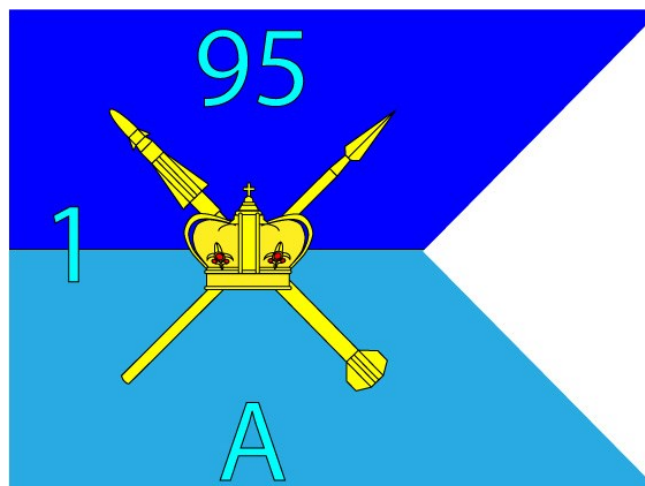
Guidons shall indicate the unit's regimental affiliation, centered above and between the RMA emblem and the top edge of the guidon. Regimental affiliations may be abbreviated in order to fit the space allowed, however abbreviations must be approved by the unit CO.

Guidons shall indicate the unit's next higher echelon centered between the RMA emblem and the leading edge of the guidon. Battalions are typically numbered. Companies are typically lettered unless designated

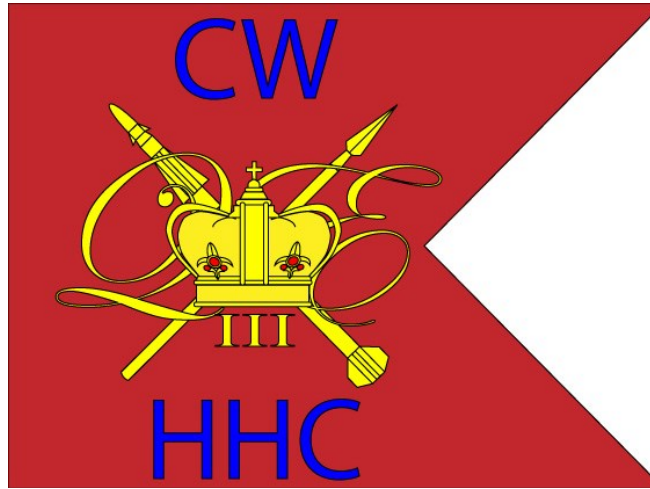
Guidons shall indicate the unit's designation centered below and between the RMA emblem and the bottom edge of the guidon.



Infantry Guidon – Headquarters/Headquarters Company, 1st BN, 13th Regiment (Light)



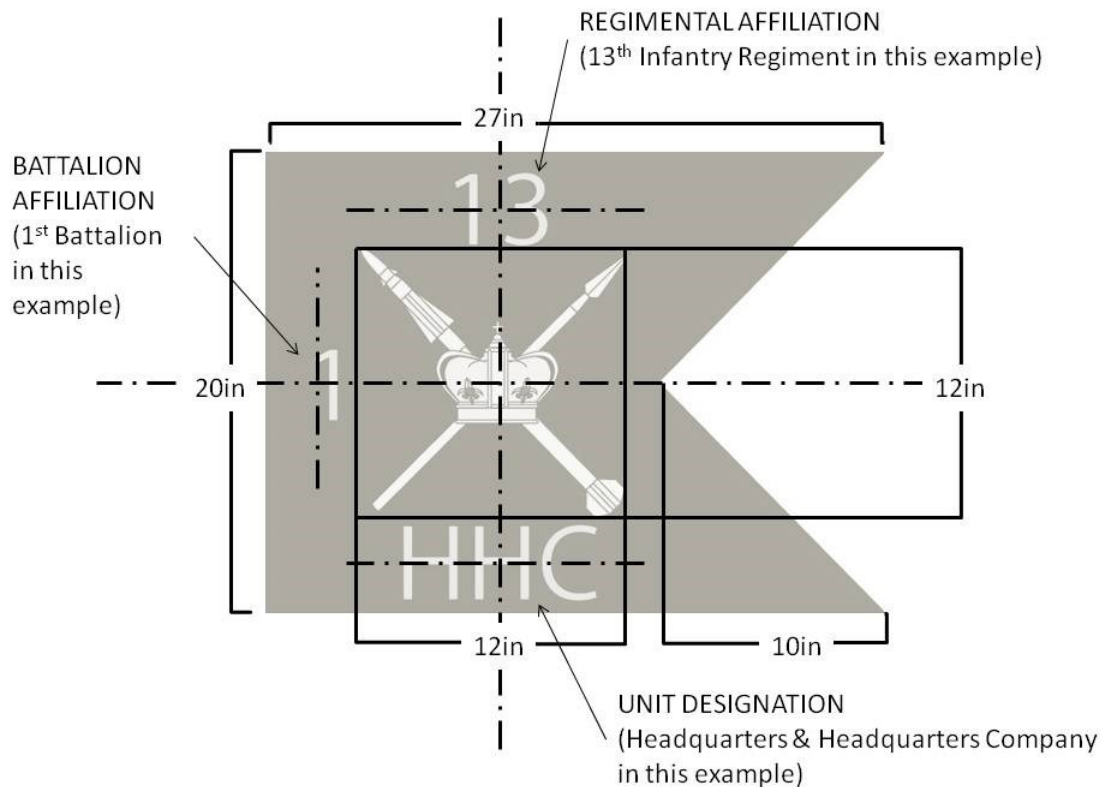
Aerospace Guidon – Alpha Squadron, 1st Group, 95th Aerospace Wing



Queens Own Regiment Guidon – Headquarters/Headquarters Company, Copper Walls Battalion.



Home Guard Guidon – Headquarters/Headquarters Company, 1st BN, 95th Regiment (Home)



Streamers

Unit awards may be represented by streamers attached as component parts of the guidon. Streamers are attached below the spearhead of the flag staff. An RMA unit authorized a guidon will display each unit decoration by a streamer on the guidon staff. Streamers on guidons are placed immediately below the spearhead. The only size streamer authorized for use with guidons measure one and three-eighth inch hoist by a two-foot fly for display of unit decorations or awards. Letters and numerals required for inscriptions on streamers will be 5/8 inches high.

Streamers will be the same colors as the corresponding unit decoration ribbon. The appropriate inscription, as determined by the Awarding Authority will be embroidered on the streamer. For most awards, this will be the date of the award. A separate streamer will be furnished for each award.



Streamer, Royal Unit Citation for Gallantry, awarded for year of 2010



Streamer, Royal Meritorious Unit Citation, awarded for year of 2012



Streamer, List of Honor, awarded for year of 2012

SECTION 4 - Rank Structure

The RMA ranking system is heavily influenced by the Code of Ranks formerly used by the British military on Old Earth. This system, which has been in use for the past several hundred years, suits the RMA well. It allows for promotions, an important key to morale, yet the number of ranks allows plenty of time to judge a soldier's ultimate abilities. This helps to prevent incompetent soldiers from being promoted too far too fast, which can sometimes happen in militaries with too small a number of ranks.

The accompanying rank & insignia images will help you to understand the RMA structure version. Study it carefully, paying particular attention to the abbreviations, which will be used extensively from this point forward.

Grades vs. Ranks

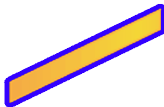
In order to simplify comparison between the rank systems, the RMA refers to "grades" as opposed to "ranks". While a rank is a title, like "colonel", a grade (occasionally referred to as a "pay grade") is an alphanumeric designator, like "O-5" which is the same for all ranks. In other words, an O-6 (Naval Captain -CAPT, Marine/Army Colonel - COL) always outranks an O-5 (Naval Commander - CMDR, Marine/Army Lieutenant Colonel - LTC) regardless of whether his rank is Navy, Marines or Army.

There are two basic forms of rank: enlisted and officer. The enlisted ranks are separated into two sets (Enlisted and Non-Commissioned Officers - NCOs) of grades E-1 through E-3 and E-4 through E-11. In a similar fashion, the officer ranks are separated into two sets (Junior/Senior, Flag) of six grades (O-1 to O-6) and (F-1 to F-6).

4.1 ENLISTED

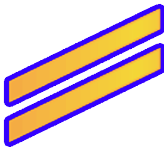
The enlisted ranks are designated by a system of stripes worn on the left arm.

E-1 (Private - PVT)



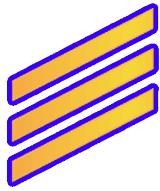
Recruits who have reached their 16th birthday may enter the RMA with the rank of private. Each Combat Theater must provide for the initial training of its soldiers and therefore operates their own boot camps. The drill instructors at these camps are not active-duty members of the RMA, but retirees and reservists who work as instructors to free up active sergeants and lieutenants for more important tasks. **Privates wear one Gold Hash mark.**

E-2 (Private, First-Class - PFC)



Having completed boot camp training, the young soldier attends one of the several Specialty Schools located in the Manticoran Home System. These schools teach recruits particular skills such as Battlefield Communications or Combat Vehicle Operation. After successful specialty training, the private is usually promoted and assigned to a regiment. Most soldiers are assigned to a regiment within their native homeworld. Once assigned to a regiment, a soldier is likely to remain with it for the standard 5 year tour with the RMA. **Privates, First-Class wear two Gold Hash marks.**

4.2 JUNIOR NCOs



E-3 (Lance Corporal – LCPL)

After a short time, usually less than a year, the soldier is promoted to Lance Corporal. Though there is little distinction between the duties of a Lance Corporal and a PFC, Corporals receive higher pay and begin to collect Death Compensation (a fund for the next-of-kin in case of the soldier's death). Lance Corporals who have shown leadership ability will be sent to a Small Units School for training in tactical skills. A Lance Corporal is usually a fire team leader. **Lance Corporals wear three Gold Hash marks.**



E-4 (Corporal – CPL)

The rank of Corporal nominally corresponds to commanding a section of soldiers. **Corporals wear one Inverted Gold Chevron.**

Sergeants play an important role in the RMA. In infantry units, Sergeants must play the dual role of tactician and protector of the men and women in their units. In other branches of the RMA, Sergeants are assigned to be vehicle commanders, gunnery chiefs, or other positions of importance. The many demands facing Sergeants are why few common soldiers in the RMA ever attain this rank. For this reason, the RMA considers the Sergeant to be a non-commissioned officer with pay and privileges far above the lower ranks.



E-5 (Platoon Sergeant – PSGT)

Platoon Sergeants are usually the senior NCO in a Platoon. **Platoon Sergeants wear two Inverted Gold Chevrons**



E-6 (Staff Sergeant – SSGT)

Staff Sergeants nominally correspond to a more administrative duty in a Headquarters Company. **Staff Sergeants wear three Inverted Gold Chevrons**

4.3 SENIOR NCOs



E-7 (Master Sergeant – MSGT)

Master Sergeants nominally correspond to a more administrative duty with a Squadron. **Master Sergeants wear three Inverted Gold Chevrons with 1 Gold Rocker on top**



E-8 (First Sergeant – 1SCT)

First Sergeants are usually the senior NCO in a Company. **First Sergeants wear three Inverted Gold Chevrons with 2 Gold Rockers on top**

The “ranks” of Sergeant-Major are the highest group of ranks an enlisted soldier can hope to attain. In addition to his combat duties, the Sergeant Major’s responsibilities include the role of an unofficial liaison between the officers and the enlisted soldiers.

Though this may seem trivial, the ability of a Sergeant-Major to discuss the men’s problems with the unit’s officers, who have a tendency to be more preoccupied with plans than with people, has improved the abilities of many a unit and prevented many a mutiny



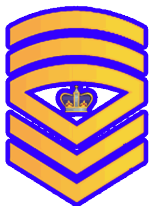
E-9 (Sergeant Major – SMAJ)

A Sergeant Major is the usually the senior NCO of a specific Branch (Armor-Artillery, Infantry, Aerospace) in a Battalion size unit. **Sergeant Majors wear three Inverted Gold Chevrons with 3 Gold Rockers on top**



E-10 (Regimental Sergeant Major – RSGM)

A Regimental Sergeant Major is the senior NCO of a Regiment. **Regimental Sergeant Majors wear three Inverted Gold Chevrons with 3 Gold Rocker on top and a Star in the middle**



E-11 (Command Sergeant Major – CSGM)

A Command Sergeant Major is the Senior NCO of a Battlegroup. **Command Sergeant Majors wear three Inverted Gold Chevrons with 3 Gold Rocker on top and a Crown in the middle..**

Sergeant-Major of the Royal Army

The Sergeant Major of the Royal Army (SMRA) is a unique non-commissioned rank in the RMA. The holder of this rank is the senior enlisted member of the Army, and is appointed to serve as a spokesman to address the issues of enlisted soldiers to the Army’s highest positions. As such, they are the senior enlisted advisor to the Marshall of the RMA. The exact duties vary depending on the Marshal’s Staff, though much of the SMRA’s time is spent travelling throughout the Army, observing training and talking to soldiers and their families. While the SMRA is a non-commissioned officer, the billet is protocol equivalent to a lieutenant general.



The Sergeant Major of the Royal Army wears three Inverted Gold Chevrons with 3 Gold Rocker on top, a Crown surrounded by a gold wreath in the middle.

Promotions

Promotions of enlisted personnel below NCO rank may be authorized by the Unit NCO or Officer, Commanding (OC).

Promotions for junior NCO rank may be authorized by the Unit Junior OC.

Promotions for Senior NCOs (E-7 to E-10) may be authorized by Unit Senior OC.

The NCO Corps

The NCO Corps serves two very important functions in the RMA. The first is to organize, coordinate and promote community service. It doesn't matter what form of community service, and it doesn't matter how large or small the effort. The Army NCO is there to plan, advise, participate and encourage community service in his or her unit. Leader, laborer and cheerleader, the Army NCO is expected to set the standard for others to follow in community service. The second function of the Army NCO is to recruit, encourage and guide new members in the RMA and their local unit. This is particularly important where younger members are concerned. When a new member joins the unit, the Army NCO is there to make them feel welcome. When they have questions, the Army NCO is ready to help them find the answers they need. From helping the new member get a uniform together to explaining the differences between the RMA and its naval counterparts, the NCO is a leader and a friend.

We do this through developing and maintaining a body of dedicated enlisted Soldiers, known as the NCO Corps. The nine enlisted ranks are further divided by designating grades E-3 through E-11 as Non Commissioned Officers (NCOs), with E-3 through E-6 being Junior NCOs and E-7 through E-11 as Senior NCOs. All enlisted soldiers who hold grades of rank from E-3 through E-11 are considered members of the NCO Corps.

NOTE: Enlisted ranks fall below officer ranks in the Chain of Command, even though many senior NCOs are much more experienced and knowledgeable than the junior officers commanding them. In fact, there is a standing joke in the service that the only rank lower than Private is Second Lieutenant.

WARRANT OFFICERS (WO-1 to WO-5)

The RMA has separate ranks for Technicians and Engineers, known as Warrant Officer Rank. A Warrant Officer (WO) is a Technician or Engineer in the RMA who is designated an officer by a warrant, as distinguished from a commissioned officer who is designated an officer by a commission. Warrant officers are highly skilled, single-track specialty officers. The authority they wield with this rank is restricted to matters concerning the repair and maintenance of equipment or their area of expertise.

In the RMA, a Warrant Officer (grade WO-1 to WO-5) is ranked as an officer above the senior-most enlisted ranks, as well as officer cadets and candidates, but below the officer grade of O- The warrant ranks are designated by a system of stripes worn on the left arm.



Warrant Officers First Class
wear one Inverted Silver Chev-
ron and one Silver Crown on the
collar.



Warrant Officer Second Class
wears one Inverted Silver Chev-
ron and two Silver Crowns on
the collar.



Chief Warrant Officers wear two
Inverted Silver Chevrons and
two Gold Crowns on the collar.



Senior Chief Warrant Officers
wear two Inverted Silver Chev-
rons and two Gold Crowns with
wreaths on the collar.



Master Chief Warrant Officers
wear three Inverted Silver Chev-
rons and three Gold Crowns
with wreaths on the collar.

4.5 OFFICERS

Officers in the RMA are not primarily charged with the safety of those they command. That responsibility falls to the Sergeants and Sergeant-Majors. An officer's primary task is to make and carry out plans. They must rid their minds of the fact that the blips of light on a computer screen represent people if they want to do their job efficiently, because only when the officers are efficient do the majority of soldiers survive.

The officer ranks are designated by a system of pips, planets and stars worn on the epaulets and collar.

JUNIOR OFFICERS



O-1 (Second Lieutenant - 2LT)
Second Lieutenants wear one Silver Pip



O-2 (First Lieutenant - 1LT)
First Lieutenants wear one Gold Pip

Lieutenants are usually responsible for command of infantry and tank platoons, and artillery batteries in combat units.

O-3 (Captain - CPT)**Captains wear two Gold Pips**

A Captain usually commands a company. Captains are responsible for carrying out plans given to them from above and for improvising new tactics if the plan begins to fail. This ability to think on the run is a trait highly prized in the RMA, and is something no amount of training can teach, though the academies try.

SENIOR OFFICERS**O-4 (Major - MAJ)****Majors wear three Gold Pips**

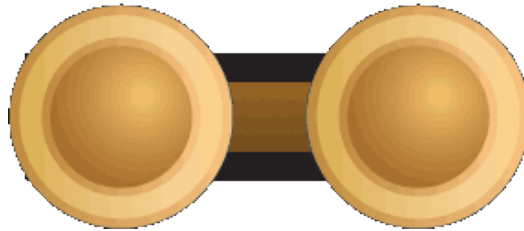
A Major is usually the Executive Officer of a battalion in the RMA, though an elite company of tanks or special infantry might also be led by a Major. At the battalion level, the Major is expected to integrate strategic plans that his Colonel has given him with the tactical realities reported by his Captains and Lieutenants. If this proves impossible, the Major must develop a plan to save the majority of his forces without placing the rest of the regiment in danger.

O-5 (Lieutenant Colonel - LTC)**Lieutenant Colonels wear four Gold Pips**

A Lieutenant Colonel usually commands a Battalion. He may also be the Executive Officer of a regiment. As the unit's second-in-command, it falls to the Lieutenant Colonel to see that the orders of the Regimental Commander are carried out. It is also the duty of the Lieutenant Colonel to handle most of the unit's administrative duties to free the Colonel for more planning time on the regiment's future. In battle, the Light Colonel is often placed in temporary command of a special group, such as a battalion being held in reserve or a group of combat engineers.

O-6 (Colonel - COL)**Colonels wear one Gold Planet (bas relief circle)**

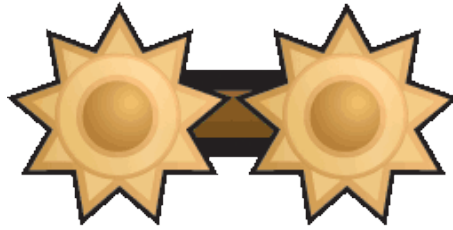
A Colonel commands a regiment or a minor department within the RMA bureaucracy. Line Colonels are expected to be both tacticians and strategists. Supplying his regiment is also the responsibility of the Colonel, which often means that he spends as much time fighting the bureaucracy of the RMA as he does the enemy. This is the last rank where the officer is expected to show loyalty to one particular regiment.

GENERAL (FLAG) OFFICERS**F-1 (Brigadier General - BGEN)****Brigadier Generals wear two Gold Planets**

A Brigadier General or "Brigadier" is the junior officer in the General Officers' Ranks and usually commands a Regimental Command Team (RCT).

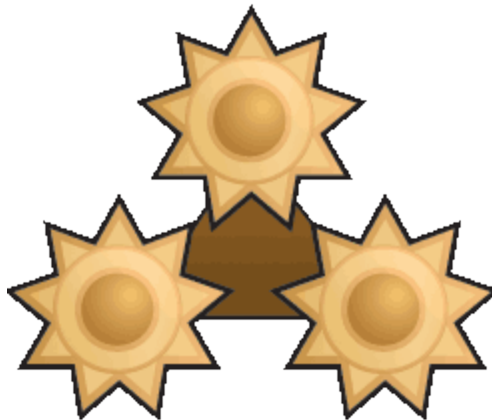
F-2 (Major General - MGEN)**Major Generals wear one Gold nine-pointed Star.**

The Major General may command an RCT, but is usually assigned as Executive Officer of a Battlegroup. When acting as the Executive Officer in a so-called Frontline Battlegroup, the Major General must act as his superior's eyes and ears, often traveling to the heart of the battle to assume command of key RCTs while constantly reporting back to his commander.

F-3 (Lieutenant General - LGEN)

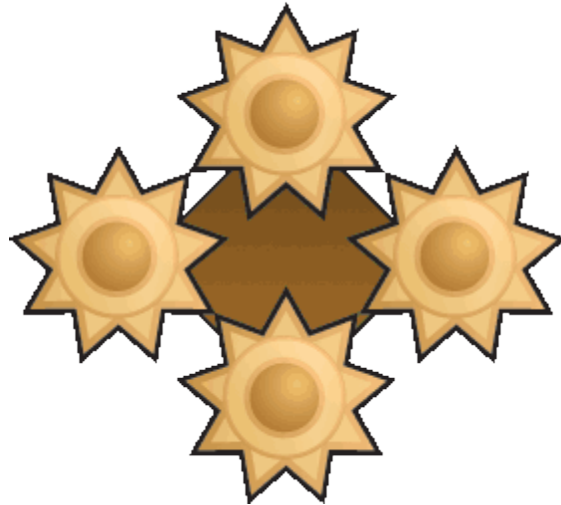
Lieutenant Generals wear two Gold nine-pointed Stars (side by side).

The Major General usually commands a Battlegroup. Because Battlegroups are composed of many RCTs that are often spread out over several worlds, the officer must learn both tact and politics to manage such a large group of soldiers.

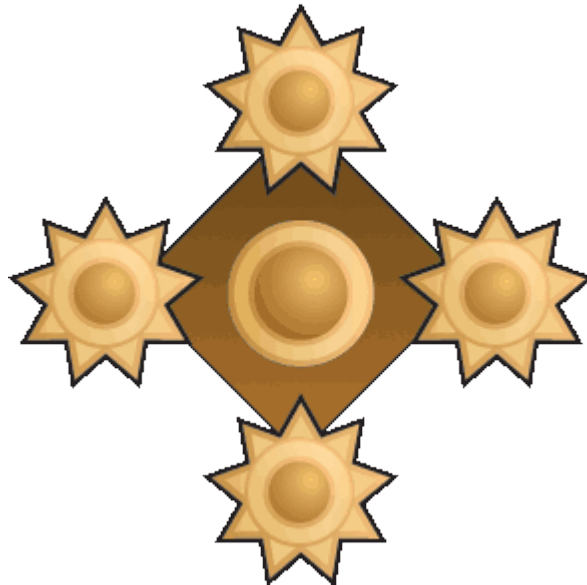
F-4 (General - GEN)

Generals wear three Gold nine-pointed Stars (In a triangle).

Once a Lieutenant General has proven his abilities to lead widely scattered Battlegroups, he is promoted to command of a Planetary Command (PC). When commanding a PC, a General must be intimately acquainted with the planets entrusted to his care. He must also somehow manage the mountains of supplies needed to keep his PC and Battlegroups capable of fighting.

F-5 (Field Marshal - FMAR)**Field Marshals wear four Gold nine-pointed Stars**

There are currently 3 Field Marshals commanding combat troops in the RMA today, each commanding one of the Theater Commands.

F-6 (Marshal of the Army - MotA)

The Marshal of the Army wears four Gold nine-pointed Stars with a Gold Planet in the center.
Marshal of the Army is the position held as commander of the Royal Manticoran Army.

SECTION 5 - Military Courtesy and Customs

Military courtesies are extended to a person or thing that is due recognition and honor. The most basic of military courtesies is the salute. A custom is a traditional social convention. Military rank, as a visible mark of responsibility and leadership, is due recognition and respect. The customary way of recognizing an officer of superior rank is by saluting him or her (Army Directive 08-1101).

5.1 How to Salute

"Long way up, short way down..."

The right arm comes up in a wide arc, extended, out up the right hand side, and the hand opens as it comes up. You stop suddenly with the hand open, rigid, thumb and fingers parallel, hand in alignment with the forearm, palm open and facing outwards. The forefinger is more-or-less in line with the edge of the right eyebrow. You stay like that for the count of "two, three", and then snap your hand down the shortest way, hand closing in the process, back to the position of attention.

A well-executed salute is crisp, quick, and immediate, with both subordinate and senior officer making the movement in a professional gesture of respect and recognition of that respect. Saluting should become a reflex to you.

5.2 When to Salute

RMA personnel in uniform are required to salute when they meet and recognize persons entitled (by grade) to a salute. Those entitled to it are all officers of the RMA, the RMN, the RMMC and GSN. It is also customary to salute officers of friendly foreign nations when they are in uniform.

The salute should be given when you can easily recognize that the person is an officer and entitled to it. Usually this is at a distance of not more than 30 and not less than 6 paces, in order that the officer may have time to recognize and return it.

When you execute the salute turn your head so that you observe the officer and look him straight in the eye. The smartness in which you give it indicates the pride you have in your profession. A careless or half-hearted salute is discourteous.

5.3 When Not to Salute

The exception is when saluting is inappropriate or impractical - In churches, theatres, or other public places of public assemblage, or in public conveyance. For purposes of this Directive, "public places" includes convention program rooms, but not common areas or when reporting to a superior officer. Salutes are not required to be rendered or returned when either the senior or subordinate or both are in civilian attire.

5.4 Reporting Indoors

To report indoors, first remove your headgear and knock or signal at the doorway - if the door is

open, request permission to enter. In either case, once you enter the room, advance to a position two paces away from the desk and centered on it. Halt, come to attention, and render the hand salute if the person to whom you are reporting merits a salute. Report by saying, "Sir/Ma'am, Lieutenant Smith reporting as ordered," or the equivalent. Hold the salute until it is returned. Once you have completed your business, come to attention, salute again, execute an about face once the salute is returned, and then exit the room.

When reporting indoors under arms, the procedure is the same, except that you don't remove your headgear and you render the salute prescribed for the weapon you are carrying.

When a Soldier reports to an NCO, the procedures are the same, except that the two exchange no salutes.

5.5 Reporting Outdoors

When reporting outdoors, you move rapidly toward the senior officer, halt approximately three steps from the officer, salute, and concisely make your report, as you do indoors. When dismissed by the officer, you exchange salutes again. If under arms, you should carry your weapon in the manner prescribed for saluting with that weapon. Salutes are not to be rendered in the field, during tactical situations.

5.6 Saluting In Formation

When in formation, don't salute or return salutes except at the command "Present, arms" given by the person in charge of the formation. The individual in charge salutes and acknowledges salutes on behalf of the entire formation. Commanders of units that are not a part of a larger formation salute officers of higher grade by bringing the unit to attention before saluting. When under battle or simulated battle conditions, you do not call your unit to attention.

5.7 Saluting Out of Formation

When an officer approaches a group of individuals not in formation, the first person noticing the officer calls everyone present to attention. All come sharply to attention and salute. If you are in charge of a work detail, but not actively engaged, you salute and you salute and acknowledge salutes for the entire detail.

5.8 Forms Of Address

While officers and NCOs will usually address you by your last name, always use their title when addressing them. The following titles are used in the military service:

All general officers are addressed as "General"; lieutenant colonels are addressed as "Colonel"; and both first and second lieutenants as "Lieutenant."

All chaplains, regardless of grade, are addressed as "Chaplain." Catholic chaplains may be addressed as "Father."

Warrant officers are addressed as "Mister."

NCOs are addressed as "Sergeant" or "Corporal." Staff Sergeants or above are also addressed as

"Sergeant."

When addressing or greeting a superior officer, address him as "sir/ma'am", by rank or by rank and last name. When addressing an officer of equal or lower rank, you may also address him by first name if you have his permission. Warrant Officers may be addressed by the title "Mister" with or without their last name ("Mister Brown"). To address an NCO, use their rank only or rank and last name. Enlisted personnel below NCO may also be addressed simply by the term, "soldier."

Section 6 - The King Roger I Military Academy

6.1 Introduction

The King Roger I Military Academy's (KR1MA) charter describes its primary mission as that of training and developing the men and women who serve in the ground forces of the Royal Manticoran Army to meet the challenge of planetary combat. With 7 campuses and a combined total of over a million acres of training areas spread across every planet in the Manticores system, the KR1MA has developed into a premier planetary training facility for the Soldiers and Airmen of the RMA.

While in many ways the KR1MA is the Royal Manticoran Army's answer to Saganami Island Academy (SIA), there are some fundamental differences between the organizations. While the KR1MA is mainly focused on training the Soldiers and Officers of the RMA, it also serves as the umbrella organization for the RMA's research and development projects and as a repository for military history and doctrine.



6.2 Organization

6.2.1 Commandant, King Roger I Military Academy (COMKR1MA)

The COMKR1MA's responsibilities include coordinating training for all RMA members and managing the process of course development in cooperation with BuTrain. The appointment of Branch Managers and Instructor personnel also lies within his purview. The COMKR1MA reports directly to the Office of the Deputy Chief of Staff for Training (ODCSTRA) and chairs the KR1MA Advisory board.

6.2.2 King Roger I Military Academy Advisory Board

The KR1MA Advisory Board is made up of select RMA personnel with the specific mission of advising the COMKR1MA in the development of training and doctrine for the Royal Manticoran Army. The Advisory Board membership includes Chief Instructors from each main school (Enlisted, Noncommissioned Officer, and Officer School) as well as each Branch Manager.

The Advisory Board's mission is three-fold:

- Advise and assist the COMKR1MA in development of new courseware and schools
- Vetting/Advising the COMKR1MA on new instructor Personnel
- Developing new doctrine and equipment recommendations for the ODCSTRA

6.2.3 Branch Managers/Senior Instructor

Branch Managers and Senior Instructors have similar roles within the KR1MA and are only differentiated by the type of school that they are responsible for overseeing within the structure of the KR1MA. By tradition, Senior Instructors, since they oversee the main line of education within the KR1MA, are considered to be senior to Branch Managers by virtue of position.

Functionally both have the following duties:

1. Test and Course Development within their Branch/School

2. Recruitment and management of new Instructor Personnel
3. Managing student testing/Grading and returning student submissions

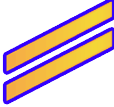
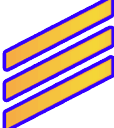

Instructors

Instructors in the KR1MA are the primary conduit between the students and the staff. They are more specialized than Branch Managers/Senior Instructors and are only responsible for the management of student testing for one or two courses under the oversight of either a Senior Instructor or Branch Manager.

6.3 Schools






6.3.1 The Enlisted School

The Enlisted School is the first school every Royal Manticoran Army Soldier experiences when they begin their service to the Queen. Here we teach the basics of being a Soldier in her Majesty's Army and both the Honorverse and the TRMN. The Enlisted School provides the framework on which we build our future leaders.

KR1MA Course Name	Course Code	Prerequisite	Grade Unlocked
Basic Training Exam	KR1MA-RMA-0001	Membership	 E-2/Private First Class
Secondary Training Exam	KR1MA-RMA -0002	KR1MA-RMA -0001	 E-3/Lance Corporal
Advanced Training Exam	KR1MA-RMA -0003	KR1MA-RMA -0002	 E-4/Corporal

6.3.2 The Noncommissioned Officer's School


The Noncommissioned Officer's School is where we craft the "backbone" of the Royal Manti-coran Army out of the metal we forged in the fires of the Enlisted School. Here we further instill the qualities of management and leadership, challenging our Soldiers to rise to the highest standards.

KR1MA Course Name	Course Code	Prerequisite	Grade Unlocked
NCO Basic Training Exam	KR1MA-RMA -0004	KR1MA-RMA -0003	
NCO Secondary Training Exam	KR1MA-RMA -0005	KR1MA-RMA -0004	
NCO Advanced Training Exam	KR1MA-RMA -0006	KR1MA-RMA -0005	
NCO Senior Training Exam	KR1MA-RMA -0007	KR1MA-RMA -0006	
NCO Senior Command Training Exam	KR1MA-RMA -0008	KR1MA-RMA -0007	

*Enlisted ranks above Sergeant Major are assigned/selected by the Marshal of the Army

6.3.3 The Warrant Officer School







Where the other schools of the KR1MA emphasize combat skills and leadership, the Warrant Officer School focuses on developing the technical professionals through education, training and an emphasis on professional growth through life-long learning. Where Commissioned Officers specialize in combat leadership, the Royal Manticoran Army Warrant Officer is a technical leader as well as a subject matter expert in a chosen field of study.

KR1MA Course Name	Course Code	Prerequisite	Grade Unlocked
Basic Warrant Exam	KR1MA-RMA-0011	KR1MA-RMA -0004 and any RMAT-B course	 W-1/Warrant Officer First Class
Chief Warrant Exam	KR1MA-RMA -0012	KR1MA-RMA -0011	 W-2/Warrant Officer Second Class
Senior Chief Warrant Exam	KR1MA-RMA -0013	KR1MA-RMA -0012	 W-3/Chief Warrant Officer
Master Chief Warrant Exam	KR1MA-RMA -0014	KR1MA-RMA -0013	 W-4/Senior Chief Warrant Officer
			 W-5/Master Chief Warrant Officer

6.3.4 The Officer's School




The mission of the Officer's School is to train officers and senior officers at key points in their careers and serves as the crucible from which are drawn the future ground-force commanders of the Royal Manticoran Army. The commissioned officers of her Majesty's Army are grown and shaped by constant pressure to succeed and a tradition of doing more with less.

The Officer's School is divided into three distinct sections, these train the student in different aspects necessary to be successful in their careers as officers. The Junior Officer School is oriented towards tactics and the necessary skills for working with NCOs. The Senior Officer school provides lessons about operational issues and working well with both higher- and lower-echelon elements. The Officer School teaches the student the leadership and management methodology common to all Manticoran armed services.

KR1MA Course Name	Course Code	Prerequisite	Grade Unlocked
Basic Officer Training Exam	KR1MA-RMA-0101	KR1MA-RMA-0004 and KR1MA-RMA-0011	 O-1/Second Lieutenant
Secondary Officer Training Exam	KR1MA-RMA -0102	KR1MA-RMA-0101 and KR1MA-RMA-0012	 O-2/First Lieutenant
Advanced Officer Training Exam	KR1MA-RMA -0103	KR1MA-RMA -0102	 O-3/Captain
Field Officer Training Exam	KR1MA-RMA-0104	KR1MA-RMA-0103 and KR1MA-RMA-1003	 O-4/Major
Senior Officer Training Exam	KR1MA-RMA -0105	KR1MA-RMA-0101 and KR1MA-RMA-1002	 O-5/Lieutenant Colonel
Senior Command Officer Training Exam	KR1MA-RMA -0106	KR1MA-RMA -0105	 O-6/Colonel


6.3.5 The Staff Officer's School

The Staff Officer's School provides intermediate level education for the commissioned Officer corps of the Royal Manticoran Army and prepares RMA leaders for their roles as advisors to the combat commander. Graduates of this course have a thorough grounding in the conduct of ground combat at the operational-level.

KR1MA Course Name	Course Code	Prerequisite	Grade Unlocked
Field Officer Training Exam	KR1MA-RMA-0104	KR1MA-RMA-0103 and KR1MA-RMA-1003	 O-4/Major
Senior Officer Training Exam	KR1MA-RMA -0105	KR1MA-RMA-0101 and KR1MA-RMA-1002	 O-5/Lieutenant Colonel
Senior Command Officer Training Exam	KR1MA-RMA -0106	KR1MA-RMA -0105	 O-6/Colonel

6.3.6 The War College

The Royal Manticoran Army's War College trains General Officers and focuses mainly on advanced management, leadership and strategy. Students of the War College will learn large unit tactics, military administration and advanced leadership.

KR1MA Course Name	Course Code	Prerequisite	Grade Unlocked
Brigadier Exam	K1RMA-RMA-1001	KR1MA-RMA -0106 and K1RMA-RMA -1004	 F-1/Brigadier
Large Unit Tactics Exam	K1RMA-RMA -1002	KR1MA-RMA -0104	none
Military Administration Exam	K1RMA-RMA -1003	KR1MA-RMA -0103	none
Advanced Leadership Exam	K1RMA-RMA -1004	KR1MA-RMA -0106	none

6.3.7 The Branch/Army Occupational Specialty College

The schools under the Occupational Specialty College represent the core areas of study for all levels of the Royal Manticoran Army. Every Soldier's first experience with their chosen occupational specialty begins in the halls of this school.

6.3.7.1 Army Occupational Specialty (AOS) Designations

The Royal Manticoran Army structures its job/specialty system by separating them into occupational fields or "Branches" in which no distinction is made between officers and enlisted soldiers. The Branches are numbered from 01 to 99 and include general categories under which individual jobs or Army Occupational Specialties (AOS) fall. Within each AOS there are multiple Additional Skill Identifiers or ASIs that represent specialized training within each field of study.

The RMA further distinguishes between Branches by defining them as either "Combat" or "Specialist" tracks. Combat branches are Officer led while Specialist branches are Warrant Officer led and Warrant Officers that distinguish themselves in combat can often find themselves commissioned and "re-branched" to the combat side of the house.

6.3.7.2 Armor Branch

The Armor Branch encompasses the training and tactical employment of tanks or armored reconnaissance units.

Skimmer Crewman (AOS 10)

RMA Skimmer Crewmen are trained to pilot/operate the Army's military skimmercraft. They are specialists in advanced armored cavalry tactics and reconnaissance and can often be found bringing infantrymen into and out of the fight.

Course Name	Course Code	Course Pre-requisite
Basic Cargo Pilot	KR1MA-RMAT-10A	KR1MA-RMAT-31
Advanced Cargo Pilot	KR1MA-RMAT-10B	KR1MA-RMAT-10A

Course Name	Course Code	Course Pre-requisite
Basic Skimmer Crewman	KR1MA-RMAT-09A	KR1MA-RMA-0002
Advanced Skimmer Crewman	KR1MA-RMAT-09B	KR1MA-RMAT-09A , KR1MA-RMA-0003

Tank Crewman (AOS 11)

RMA Tank Crewmen are trained to pilot/operate the Army's armored vehicles in combat. They are specialists in advanced armored cavalry tactics.

Course Name	Course Code	Course Pre-requisite
Basic Tank Crewman	KR1MA-RMAT-03A	KR1MA-RMA-0002
Advanced Tank Crewman	KR1MA-RMAT-03B	KR1MA-RMAT-03A , KR1MA-RMA-0003

6.3.7.3 Aviation Branch

The Aviation Branch encompasses operational flying and non-operational aviation concerned with the employment and support of RMA aviation units and elements. In atmosphere aviation and all "airspace" within one light-second of a planetary surface is traditionally the province of the Royal Manticoran Army Aerospace Command (RMAAC).

Course Name	Course Code	Course Pre-requisite
Aviation Entrance Exam	KR1MA-RMAT-30	KR1MA-RMA-0002
Airperson Test	KR1MA-RMAT-31	KR1MA-RMA-0002, KR1MA-RMAT-30

Sting Ship Pilot (AOS 20)

Sting Ship Pilots are considered to be the elite pilots in the RMA and are responsible for near-orbit aerospace superiority.

Course Name	Course Code	Course Pre-requisite
Basic Stingship Pilot	KR1MA-RMAT-05A	KR1MA-RMAT-31
Advanced Stingship Pilot	KR1MA-RMAT-05B	KR1MA-RMAT-05A

Cargo Skimmer Pilot (AOS 25)

Pilots the Atmospheric Command's M105 "Goliath" transport, the primary heavy lift platform of the RMA.

Pilot Wings Exam

Course Name	Course Code	Course Pre-requisite
Pilot Wings Exam	KR1MA-RMAT-32	KR1MA-RMAT-5B or KR1MA-RMAT-10B

6.3.7.4 Artillery Branch

The Artillery Branch encompasses providing fire support to maneuver elements through the tactical and operational employment of field artillery systems and responsible for the tactical employment, command and control, and the aerospace management of earth to near orbit defense assets.

Indirect Fire Specialist (AOS 32)

The Indirect Fire Specialist is responsible for delivering the most firepower on the battlefield via the RMA's plasma artillery as well as near orbit-to-earth weapon systems.

Course Name	Course Code	Course Pre-requisite
Basic Indirect Fire Specialist	KR1MA-RMAT-06A	KR1MA-RMA-0002
Advanced Indirect Fire Specialist	KR1MA-RMAT-06B	KR1MA-RMAT-06A, KR1MA-RMA-0003

Air Defense Specialist (AOS 35)

The Air Defense Specialist controls airspace through the employment and direction of missile and energy weapon systems as well as providing command and control of manned aerospace assets as an aerospace traffic controller.

Course Name	Course Code	Course Pre-requisite
Basic Air Defense	KR1MA-RMAT-11A	KR1MA-RMA-0002
Advanced Air Defense	KR1MA-RMAT-11B	KR1MA-RMAT-11A , KR1MA-RMA-0003

Orbital Defense Specialist (AOS 38)

The Orbital Defense Specialist coordinates and controls defensive measures against near-orbit threats. Placement of satellites and near-orbit assets fall under his purview.

Course Name	Course Code	Course Pre-requisite
Basic Orbital Defense	KR1MA-RMAT-12A	KR1MA-RMA-0002
Advanced Orbital Defense	KR1MA-RMAT-12B	KR1MA-RMAT-12A , KR1MA-RMA-0003

6.3.7.5 Engineer Branch

The Engineer Branch is a Combat Arms Branch which also has combat support and combat service support roles encompassing military and civil engineering and the related planning, organization, training, operation, and development. This Branch is also responsible for ensuring that weapons systems, vehicles and equipment are ready and available — and in perfect working order — at all times. They also manage the developing, testing, fielding, handling, storage and disposal of munitions.

Combat Engineer (AOS 42)

Combat engineers are experts in all areas of construction and provide their expertise in areas such as mobility, counter-mobility, survivability and general engineering. Combat engineers are taught to do all of this while under fire.

Course Name	Course Code	Course Pre-requisite
Basic Engineer	KR1MA-RMAT-13A	KR1MA-RMA-0002
Advanced Engineer	KR1MA-RMAT-13B	KR1MA-RMAT-13A , KR1MA-RMA-0003

Armorer (AOS 46)

Armorers ensure that all vehicles, weapons and equipment are fit for service. They run commissioning and service checks on vehicles, battle armor and weapons. They ensure that all weapons, from M9 pistols to the Army's M-11 Main Grav Tank, are working correctly. They are responsible for the safe storage of all weapons and battle armor when not in use, as well as the safe storage and issue of ammunition.

Course Name	Course Code	Course Pre-requisite
Basic Armorer	KR1MA-RMAT-01A	KR1MA-RMA-0002
Advanced Armorer	KR1MA-RMAT-01B	KR1MA-RMAT-01A, KR1MA-RMA-0003

6.3.7.6 Infantry Branch

The Infantry Branch encompasses positions concerned with the training and tactical employment of Infantry units, Infantry soldiers, and combined arms units.

Infantryman (AOS 02)

Infantrymen make up the bulk of the RMA's fighting forces and are trained to utilize a unique range of tools to capture, destroy and repel enemy ground forces during combat.

Course Name	Course Code	Course Pre-requisite
Basic Infantry	KR1MA-RMAT-08A	KR1MA-RMA-0002
Advanced Infantry	KR1MA-RMAT-08B	KR1MA-RMAT-08A, KR1MA-RMA-0003

Assault Specialist (Battle Armor) (AOS 02C)

The Assault Specialist specializes in the use of the RMA's unique battle armor to provide heavy infantry support in quick strike and heavy assault operations. Assault Specialists rightly consider themselves to be the tip of the spear in combat.

Course Name	Course Code	Course Pre-requisite
Basic Assault Specialist	KR1MA-RMAT-14A	KR1MA-RMA-0002
Advanced Assault Specialist	KR1MA-RMAT-14B	KR1MA-RMAT-14A , KR1MA-RMA-0003

Reconnaissance Specialist (AOS 02B)

The Reconnaissance Specialist is the commander's eyes and ears on the battlefield. When information about the enemy is needed, they call on the Scouts. Reconnaissance Specialists engage the enemy with anti-armor weapons and scout vehicles in the field, track and report enemy movement and activities, and direct the employment of various weapon systems onto the enemy.

Course Name	Course Code	Course Pre-requisite
Basic Scout	KR1MA-RMAT-04A	KR1MA-RMA-0002
Advanced Scout	KR1MA-RMAT-04B	KR1MA-RMAT-04A, KR1MA-RMA-0003

6.3.7.7 Military Police Branch

The Military Police Branch manages delivery of total legal services to the Royal Manticoran Army

and its members. They are also responsible for offering legal support that involves military operations. They focus on the areas of criminal law, legal assistance, civil/administrative law, labor/employment law, international/operational law and contract/fiscal law.

Military Criminal Investigator (AOS 52)

Military Criminal Investigator are primarily responsible for investigating any criminal allegations/offenses related to the RMA. They handle felony-level crimes that involve Army property and Army personnel.

Course Name	Course Code	Course Pre-requisite
Basic Criminal Investigator	KR1MA-RMAT-15A	KR1MA-RMA-0002
Advanced Criminal Investigator	KR1MA-RMAT-15B	KR1MA-RMAT-15A , KR1MA-RMA-0003

Military Police (AOS 56)

Military Police... act as a service Police Force for the formation/vessel that they are assigned to. They are responsible for the detention and/or restraint, and general management of prisoners and for the detention area. MPs will often have a secondary specialization, which they will take up when in action.

Course Name	Course Code	Course Pre-requisite
Basic Military Police	KR1MA-RMAT-02A	KR1MA-RMA-0002
Advanced Military Police	KR1MA-RMAT-02B	KR1MA-RMAT-02A, KR1MA-RMA-0003

Military Law Specialist (AOS 58)

A Military Law Specialist handles a wide variety of legal issues within the RMA such as litigating courts-martial as a prosecutor or acting as defense counsel. They assist Soldiers with legal issues and provide critical counsel to RMA commanders.

Course Name	Course Code	Course Pre-requisite
Basic Lawyer Advocate	KR1MA-RMAT-16A	KR1MA-RMA-0002
Advanced Lawyer Advocate	KR1MA-RMAT-16B	KR1MA-RMAT-16A , KR1MA-RMA-0003

6.3.7.8 Quartermaster Branch

The Quartermaster Branch Plans, develops and operates the Army's personnel, administrative, and community activities support systems to build and sustain combat readiness. Develops policies, coordinates, and performs all Army Finance and Accounting functions for organizations and headquarters at all levels. Manages all facets of transportation related to the planning, operation, coordination and evaluation of all methods of transportation including multi-modal systems. Commands or directs units responsible for providing service support.

Administrative Specialist (AOS 63)

The administrative specialist supervises or performs administrative, clerical, and typing duties. They deal with the administrative details of the RMA detachment to which they belong, in order to relieve the Detachment Commander of this burden, and free his time to concentrate on preparing the detachment for their mission. They will collate information and statistics, compile reports, complete forms and reply to information requests. They also deal with the paperwork related to personnel issues, such as pay, transfers between units, promotions, injuries and death in service, leave, awards, etc.

Course Name	Course Code	Course Pre-requisite
Basic Administrative Specialist	KR1MA-RMAT-07A	KR1MA-RMA-0002
Advanced Administrative Specialist	KR1MA-RMAT-07B	KR1MA-RMAT-07A, KR1MA-RMA-0003

Logistics Specialist (AOS 65)

The Logistics Specialist is responsible for the management of physical resources within the RMA chapter, maintaining and accounting for equipment and ensuring the availability of necessary supplies. They also serve as clerks in exchanges, gas stations, warehouses, and commissary stores.

Course Name	Course Code	Course Pre-requisite
Basic Logistics Specialist	KR1MA-RMAT-17A	KR1MA-RMA-0002
Advanced Logistics Specialist	KR1MA-RMAT-17B	KR1MA-RMAT-17A , KR1MA-RMA-0003

Finance Specialist (AOS 67)

Finance Specialists maintain pay records and process travel claims for the RMA using microcomputer programs. Finance Specialists are also responsible for computing the financial reports for all RMA units. Finance Specialists learn banking, cash handling, book keeping, and auditing skills.

Course Name	Course Code	Course Pre-requisite
Basic Finance Specialist	KR1MA-RMAT-18A	KR1MA-RMA-0002
Advanced Finance Specialist	KR1MA-RMAT-18B	KR1MA-RMAT-18A , KR1MA-RMA-0003

6.3.7.9 Medical Branch

The Medical Branch encompasses those specialties who are responsible for the professional care of the sick and injured as well as maintaining the health of the RMA and conserving its fighting strength. Care is provided for the sick and injured in peacetime while, at the same time preparations are made for health support of the RMA in time of war.

Basic Medical Personnel (AOS 71)

Basic Medical Personnel are the front line medics that provide preliminary first aid and care to those that are injured in the field. Every soldier that wishes to advance in medical care must first spend time as a medic.

Course Name	Course Code	Course Pre-requisite
Basic Medical Personnel	KR1MA-RMAT-19A	KR1MA-RMA-0002
Medic	KR1MA-RMAT-19B	KR1MA-RMA-0003, KR1MA-RMAT-19A

Medical Specialist

Medical Specialists can often be found serving as battlefield medics rendering emergency treatment to include initial treatment in a combat environment. Other Medical Specialists are assigned to RMA Hospitals and Clinics to assist doctors and nurses with the health care needs of patients. RMA Medical Specialists are trained to perform medical treatment under minimalist conditions. There are a number of specialties on offer; Doctor (Medical Officer), Nurses (Senior and Junior Grade), Pharmacist, Physiotherapist, Environmental Health Technician, Medical Support Technician, Radiographer and Operating Department Practitioner.

Course Name	Course Code	Course Pre-requisite
Hospital Corpsman (ASI "A")	KR1MA-RMAT-20	KR1MA-RMAT-19B
Pharmacist (ASI "B")	KR1MA-RMAT-21	KR1MA-RMAT-20
Physiotherapist (ASI "C")	KR1MA-RMAT-22	KR1MA-RMAT-19B
Environmental Health Technician (ASI "D")	KR1MA-RMAT-23A	KR1MA-RMAT-21, KR1MA-RMA-0004
Environmental Health Officer (ASI "E")	KR1MA-RMAT-23B	KR1MA-RMAT-23A, KR1MA-RMA-0006
Medical Support Technician (ASI "F")	KR1MA-RMAT-24A	KR1MA-RMAT-19B, KR1MA-RMA-0007
Medical Support Officer (ASI	KR1MA-RMAT-24B	KR1MA-RMAT-24A, KR1MA-RMAT-0008
Radiographer (ASI "G")	KR1MA-RMAT-25	KR1MA-RMAT-23B, KR1MA-RMA-0004
Operating Department Practitioner (ASI "F")	KR1MA-RMAT-26	KR1MA-RMAT-24A, KR1MA-RMA-0013
Nurse (Junior Grade)(ASI "H")	KR1MA-RMAT-27A	KR1MA-RMAT-26, KR1MA-RMA-0101
Nurse (Senior Grade) (ASI "H2")	KR1MA-RMAT-27B	KR1MA-RMAT-27A, KR1MA-RMA-0104
Medical Officer	KR1MA-RMAT-28A	KR1MA-RMAT-27B, KR1MA-RMA-0104
Senior Medical Officer	KR1MA-RMAT-28B	KR1MA-RMAT-28A, KR1MA-RMA-0106

SECTION 8 - Uniforms

7.1 Uniform Standards

Purpose of the Uniform

The purpose of a uniform is to provide identification and evidence of your profession, and your standing within that profession, through the use of insignia, equipment and accessories. The purpose of RMA uniform regulations is merely to provide a standard professional appearance that allows a Soldier of the RMA to be easily recognized as such. Your dress, appearance, and conduct are a reflection of your own self respect. It is also a prime indicator of the degree of respect with which you regard your service to the Royal Manticoran Army.

When Wearing the Uniform is Recommended

Appropriate wear of the RMA uniform is always encouraged, but never required. However, when it is worn it is required to be worn correctly. The RMA uniform can be worn at any TRMN or fan function where the RMA uniform would seem appropriate in context.

When Wearing the Uniform is Prohibited

Wear of the uniform is prohibited under the following circumstances:

- In connection with the promotion of any political or commercial interests.
- Except as authorized by competent authority, when participating in public speeches, interviews, picket lines, marches, rallies or public demonstrations.
- When wearing the uniform would bring discredit upon the RMA.

Uniform Appearance and Fit

Uniforms should be properly fitted, clean, serviceable, and pressed as necessary. While absolute uniformity of appearance cannot be expected, personnel must project a professional image that leaves no doubt that they are accountable to a common standard. Uniforms should be kept buttoned and zippered, metallic devices should be kept in proper luster, shoes should be cleaned and shined, and pant and shirt cuffs should not be excessively long or short.

Personal Appearance

It is the responsibility of officers, commanding to assure their uniformed personnel present a neat and professional appearance, and it is the duty of each Soldier to take pride in his or her appearance. Hair on the top of the head should be neatly groomed and not unruly or unkempt. If longer than the shirt collar, it should be gathered and styled to remain above the collar. Its style should not interfere with proper wear of headgear. Facial hair should be neatly trimmed and not excessive. Makeup and nail polish should be conservative and compliment the uniform.

Wearing of Civilian Jewelry

The wear of one personal chronometer is authorized with all uniforms. Rings and earrings may be worn so long as they are in good taste and do not detract from the appearance of the uniform. Chains and necklaces should be kept under the uniform shirt at all times. No jewelry, watch chains or similar civilian items to include pens and pencils, etc. will appear exposed on the uniform.

!CAUTION!

Uniforms should not be worn to functions where the majority of attendees would not recognize it as some type of fan uniform. Soldiers should avoid wear of the uniform in any context where it may appear paramilitary or intimidating to the public.

7.2 Order of Classes

The Classes of Dress are based on one of three basic forms of clothing:

Coveralls are worn by all RMA personnel for field duty.

Jackets (worn with trousers) are worn by RMA enlisted personnel for Service Dress for all non-field duties, except for the Mess Dress, which is only authorized for Senior NCOs.

Tunics (worn with trousers) are worn by all officers for Service Dress for all non-field duties, except for the Mess Dress at formal occasions.

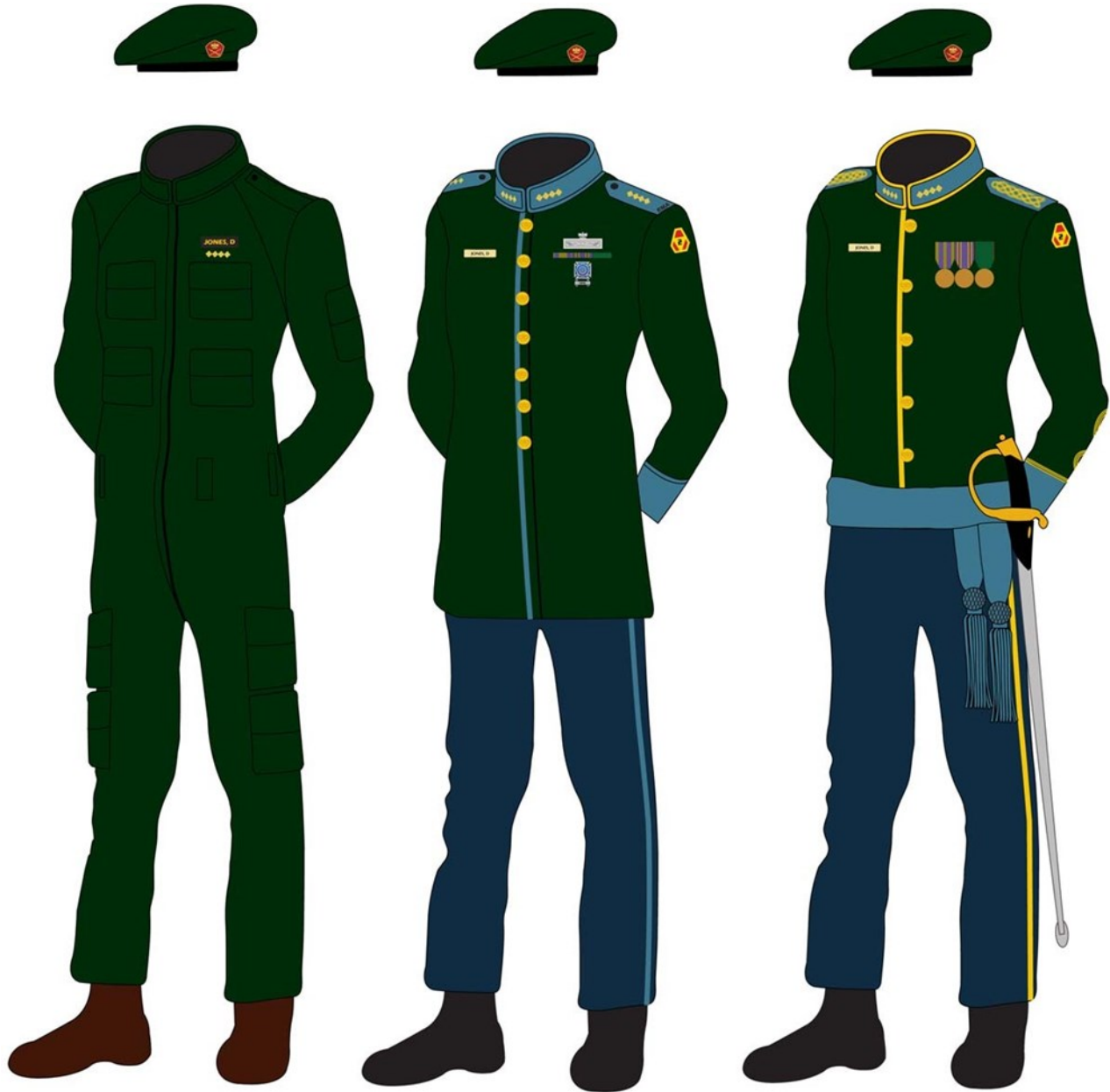
7.2.1 Table of the Three Classes of Dress for the RMA:

	Field Uniform	Service Dress Uniform	Mess Dress Uniform
OFFICERS	coveralls	tunic	special
OTHER RANKS	coveralls	Jacket	Senior NCOs Only

Illustrated on the following pages are the three Classes of Dress available for an officer (O-1 and up), the three Classes of Dress available to enlisted personnel of grade E-9 through E-11 and the two Classes of Dress available to enlisted personnel of grade E-1 through E-8

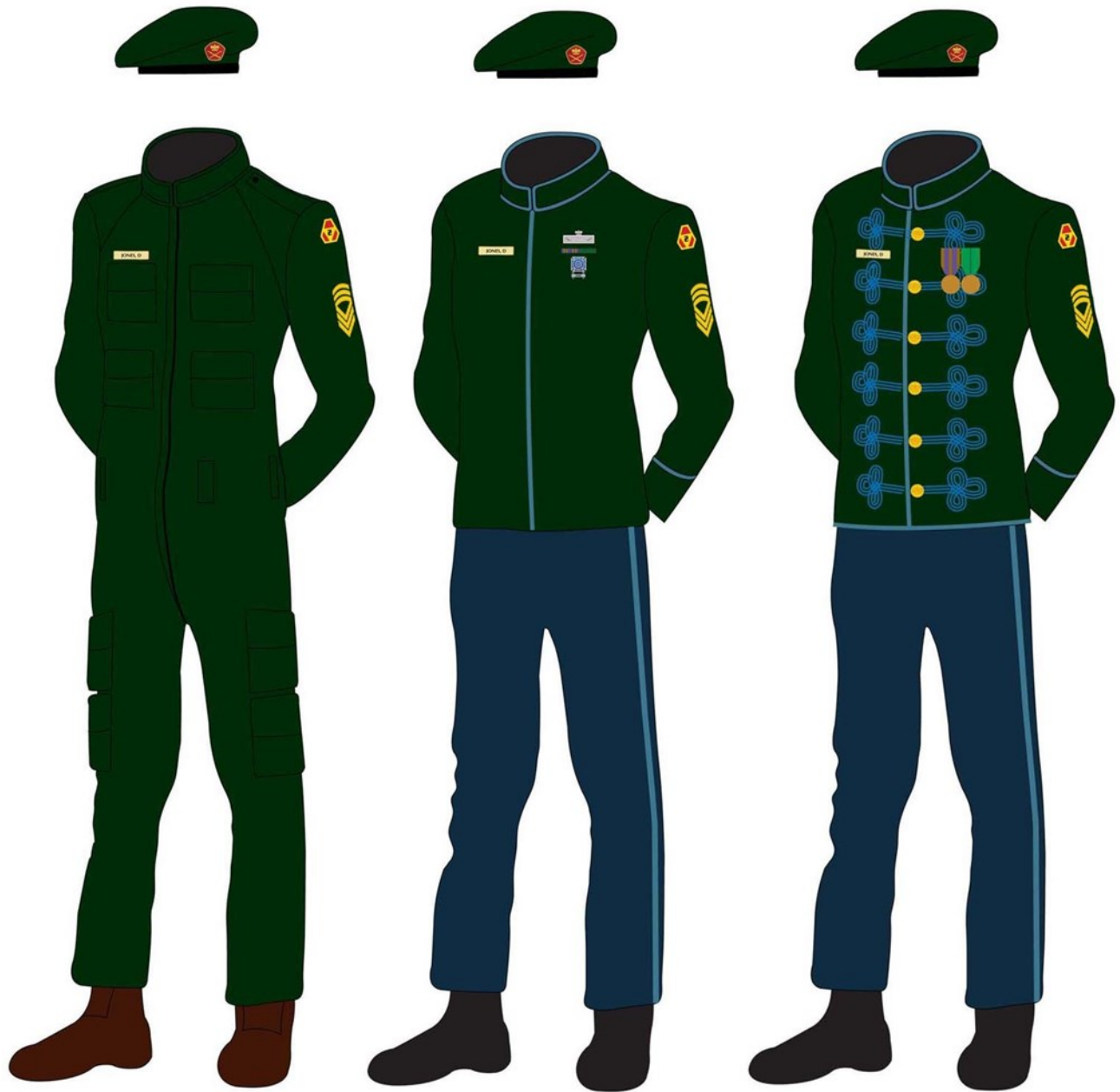
Note that for enlisted personnel grades E-1 through E-8, the Mess Dress Uniform is not available and the Service Dress uniform is the most formal Class of Dress available.

The Three Classes of Dress for all Officers (B, A, C)



Lieutenant Colonel - Ground

The Three Classes of Dress for Sergeants Major (B, A, C)



Sergeant Major - Ground

The Two Classes of Dress for Enlisted (E-1 to E-8) (B, A)



Staff Sergeant - Ground

7.3 OFFICER UNIFORMS

7.3.1 SERVICE DRESS (Class A)

The Officer's Service Dress uniform (Class A) is similar in cut to the RMN/RMMC uniforms, but seals up the middle with a single row of seven (7) gold buttons that run up the front to the Collar and consists of a dark green tunic with sky blue collar, cuffs and epaulets. The hem of the tunic will be at the wearer's knuckles when the wearer is standing with his/her arms are at his/her sides. The trousers are navy blue with sky blue piping down the seam. Medal ribbons and qualification badges are worn on the left breast of the tunic. On the right a nameplate is worn above any unit commendation ribbons. A white banded-collar shirt is preferred, but an issue t-shirt may be worn underneath the tunic. Standard footgear consists of black shoes or short boots. Standard headgear is the green beret, shared with the RMMC through the years and adorned with the RMA Kingdom of Manticore crest on the flash.

Rank Insignia are affixed to the tunic's epaulets, and collar. The right shoulder bears the gold-and-sky blue Manticore badge of the RMA. The left shoulder of the tunic bears the assigned unit patch.

The Service Dress uniform is the standard for wear at the Tower, The Admiralty House, other Parliamentary posts, daily office duties that interact with civilian counterparts or public functions where the Field or Mess Dress are inappropriate. Base/Fort wear is at the discretion of the Base Officer, Commanding.



First Lieutenant - Ground

7.2.2 FIELD (Class B)

The Field Uniform – (Class B) is available for use in combat areas where the Service Dress is not practical and when combat armor is not worn. The Officer and Enlisted Field Dress uniform is a simple one-piece dark green coverall. It has numerous pockets and is made from a sturdy stain-resistant fabric, with lightweight integrated knee and elbow pads. Standard footgear consists of brown combat boots. Headgear consists of a soft field hat or the regulation green beret.

Rank insignia for officers and enlisted remain standard with the Class A uniform. The nametag is gold embroidery on a green background for officers and light blue for enlisted. As with the Service Dress, the right shoulder bears the gold-and-sky blue Manticore badge of the RMA. The left shoulder bears the assigned unit patch.

The Field uniform may be worn on Base/Fort duties at the discretion of the Base Commanding Officer. Depending on the particular service branch, special additions or alternates to the Field uniform may be issued.



Lieutenant Colonel – Ground



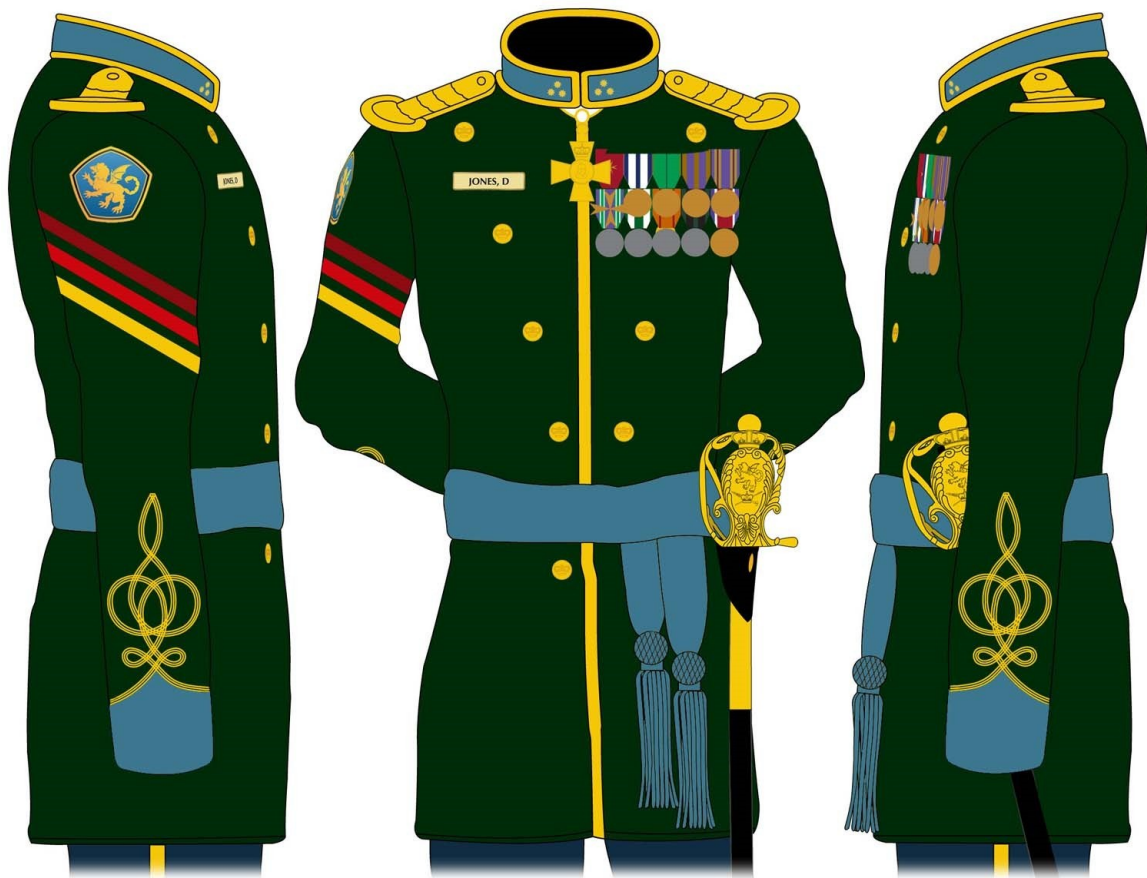
Platoon Sergeant - Ground

7.2.3 MESS DRESS (Class C)

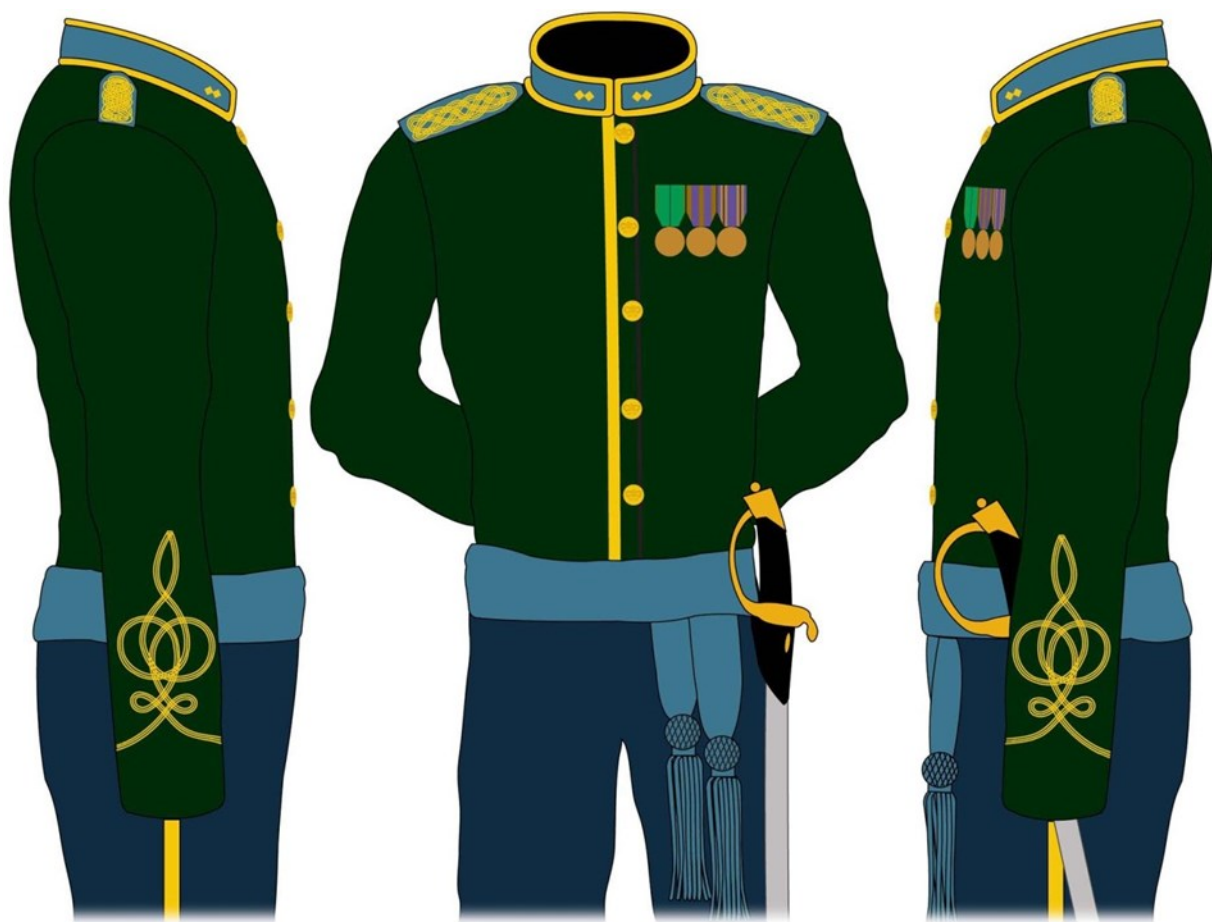
The Mess Dress Uniform (Class D) follows Service Dress in overall concept; but is more sharply tailored, made of more expensive (and less utilitarian) materials, uses gold bullion for its insignia, and has gold piping up the outer trouser seams. The same nameplate worn in service dress is worn in Mess dress, above any unit commendation ribbons.

For officers below the rank of brigadier the tunic is replaced by a short-waisted coatee, which ends at belt level.

Flag officers wear a longer tunic, almost a frock coat-and a blue sash. In addition, jacket and trouser seams are picked out in gold piping and a dress sword is a non-optional portion of the uniform for all officer ranks. Mess dress's tunic collar is much tighter than for dress uniform and detested accordingly.



General - Ground



Captain – Unassigned.

7.3 ENLISTED UNIFORMS (All Branches)

7.3.1 SERVICE DRESS (Class A)

The Enlisted Undress (Class A) uniform consists of a short-waist jacket without epaulets in dark green and matching trousers. The color and front are piped in RMA blue. RMA blue backed rank insignia embroidered in gold are worn on the left sleeve above the elbow. The right shoulder bears the gold-and-blue Manticore badge of the RMA. The left shoulder of the tunic bears the assigned unit patch. Use of service hash marks remains standard.

Trousers for NCO personnel have a 1.5 cm RMA Blue stripe running the length of the outer seam. Enlisted personnel below the rank of NCO have no stripe.

Standard footgear consists of black shoes. Headgear is the green beret, shared with the RMMC through the years and with adorned with the Kingdom of Manticore crest on the flash.



Sergeant Major - Ground

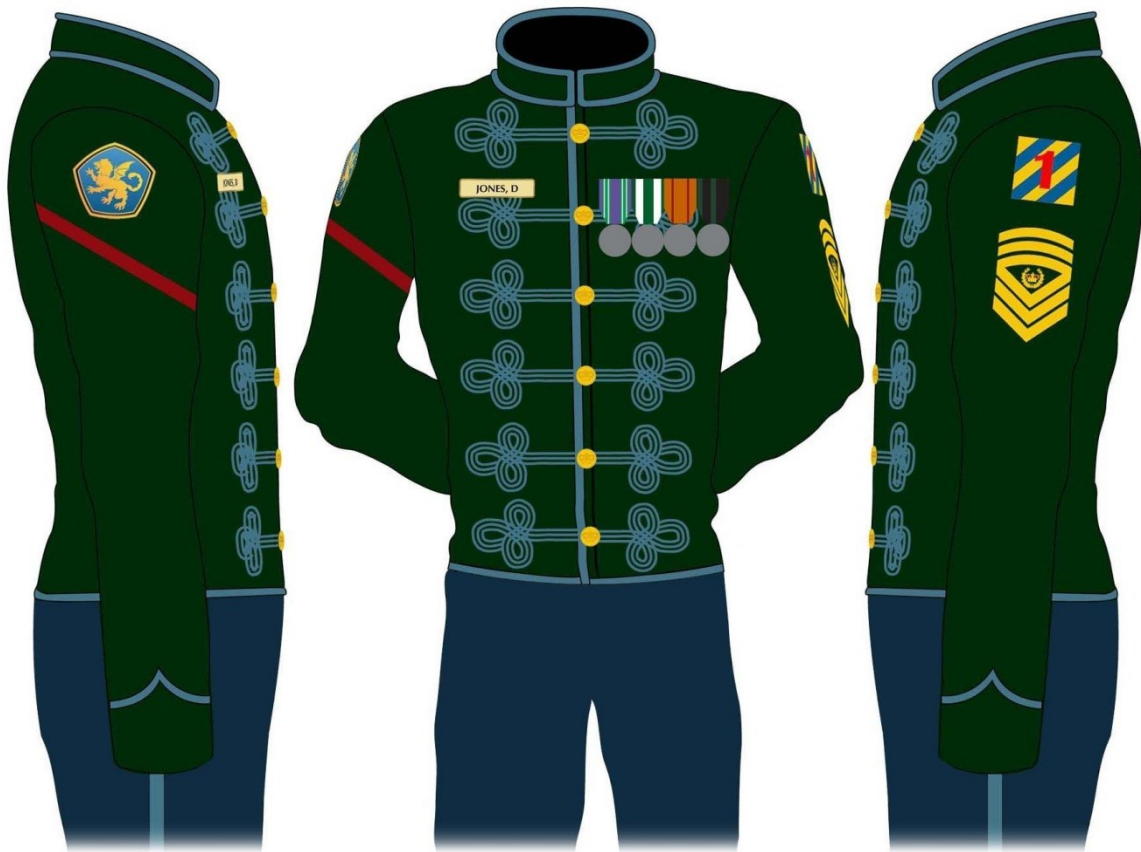
7.3.2 FIELD (Class B)

See 7.2.2

7.3.3 MESS DRESS (Class C)

The Mess Dress Uniform (Class D) for Senior Enlisted personnel (Only Sergeant Majors are authorized to wear the Enlisted Mess Dress) follows Service Dress in overall concept, is more sharply tailored, and made of more expensive (and less utilitarian) materials. Gold bullion is used for its rank insignia, but no gold piping up the outer trouser seams. The same nameplate worn in service dress is worn in mess dress, above any unit commendation ribbons.

There is no separate "mess dress" uniform for Enlisted personnel below the rank of Sergeant Major. In formal occasions where mess dress is required, the full medals are worn on the Service Dress uniform.



Regimental Sergeant Major - Ground

7.4 ALTERNATE UNIFORM ADDITIONS

7.4.1 FIGHTER PILOT

AeroSpace Pilots consider themselves an elite group of warriors in the Manticoran Military Service. These pilots of sophisticated modern aerospace craft prefer to imitate the traditions of Old Earth's Ante Disporan World War I and World War II fighter pilots, those free-spirited men and women who lived by their own code of honor and loyalty.

RMA pilots are flamboyant. As part of this flamboyancy, they show an almost total lack of respect for showy traditions or finery. While in the field (and whenever they can get away with it), RMA pilots wear their version of Field uniform – a special skinsuit, designed to prevent the pilot's blood from pooling in his legs during high-speed turns (if the inertial damper is damaged), and covered by a simple green flight jacket. RMA pilots further honor this tradition of unpretentiousness by eliminating symbols of rank from their dress. After all, the pilots tend to know everyone else in their unit and what their rank is. Besides, what everyone really considers significant is how many fighters and pinnances/assault shuttles a pilot has destroyed.

The pilots keep this tally on field caps, using the symbols of stars and skulls. The stars represent destroyed pinnances/assault shuttles and the skulls stand for enemy fighters shot down.

NOTE: For TRMN purposes, a flight suit (or military styled jumpsuit) may be worn for purposes of Uniform of the Day planning. It is widely available at Army/Navy stores and via mail order, and is therefore the easiest uniform to obtain.

Occasions for Wear:

1. On duty, as prescribed by local commanders.
2. On other appropriate occasions, as desired. The Flight Suit is authorized for year-round wear by all Aerospace Branch personnel and is the normal service uniform for outdoor and/ or tactical situations.

Composition:

The Flight Suit is a standard green one-piece jumpsuit made from cotton, cotton blend, or nomex, with a green t-shirt worn underneath.

7.4.2 ARMORED VEHICLE CREW UNIFORMS

Tank crews are issued a special helmet designed for multi-tasks (communications, outside visuals, etc) but also with safety in mind. The seats of all RMA armored vehicles have a shock frame somewhat similar to that of starship crews, though in a more compact design and headrest system. Once secured, the crewmember is protected from the sudden jerks and shudders that have snapped the necks of unfortunate crewman whose heads were not restrained.

Armor crews also wear another version of the skinsuit, especially designed for combat in vehicles that provides additional protection against injuries caused by enemy actions.

NOTE: For TRMN purposes, a flight suit similar to the above (or military styled jumpsuit) may be worn for purposes of Uniform of the Day planning. It is widely available at Army/Navy stores and via mail order, and is therefore the easiest uniform to obtain.

Occasions for Wear:

1. On duty, as prescribed by local commanders.
2. On other appropriate occasions, as desired. The Flight Suit is authorized for year-round wear by all Aerospace Branch personnel and is the normal service uniform for outdoor and/ or tactical situations.

Composition:

The Flight Suit is a standard green one-piece jumpsuit made from cotton, cotton blend, or nomex, with a green t-shirt worn underneath.

**7.4.3 INFANTRY UNIFORMS
TO BE DETERMINED**

7.4.4 SUPPORT PERSONNEL UNIFORMS

RMA Specialists and Technicians wear a special jacket over their standard Field Dress. It has one large chest pocket, as well as numerous other pockets, where the Tech can keep his important tools as well as a small, hand-held computer-communications device.

7.5 THE QUEEN'S OWN REGIMENTS

The Service Dress (Class A) uniform for officers of the Queen's Own is based on the standard RMA uniform, but with red facings. The tunic has red epaulets and collar. The trousers are adorned with a 1 cm wide red piping running the length of the outer seam. Footgear and remain consistent with the standard. A red beret replaces the green beret.

The Service Dress uniform for enlisted personnel of the Queen's Own is also based on the standard RMA uniform, also with red facings. The trousers are adorned with a 1.5 cm wide red stripe running the length of the outer seam. Footgear and headgear remain consistent with the standard (as above).



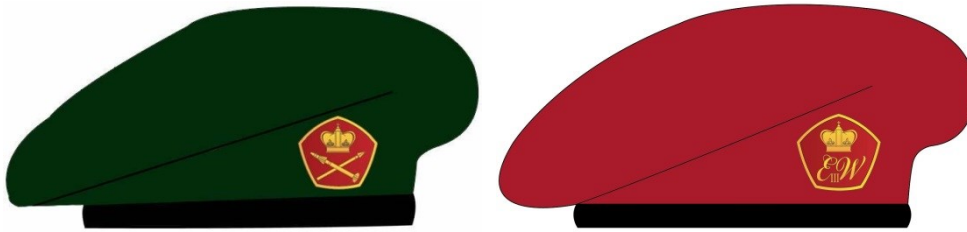
Captain, Copper Walls Battalion, Queen's Own Regiment



Master Sergeant, Copper Walls Battalion, Queen's Own Regiment

7.6 Placement of Insignia

Beret patch: placed above the outer edge of the wearer's left eye. The bottom of the patch shall be 1 cm (3/16 in) above the edge of the beret's band.



The Army Beret

Soldiers wear the green beret with great pride. The beret is only issued to recruits after they complete their training cycle. Soldiers believe that the first beret you are issued should stay with you throughout your career. Another article of faith about the beret is that whenever possible the battledress helmet should be removed and replaced with that original beret. Needless to say, the "field berets" of long serving Soldiers can be quite worn

RMA patch is worn on the right sleeve. The top of the patch is placed 5cm (2 in) below the shoulder seam.

Unit patch is worn on the left sleeve. The top of the patch is placed 1.5cm (5/8 in) below the shoulder seam.

Officer's and Warrant Officer's collar rank insignia are centered between the top and bottom piping of the collar and the inner edge of the insignia is 2 cm (3/4 in) away from the vertical collar piping.

Officer's and Warrant Officer's epaulet rank insignia are centered between the button and the shoulder.

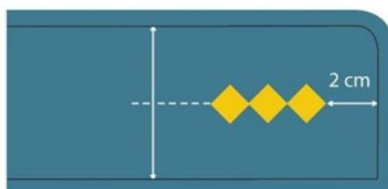
Officer's "RMA" pins are worn at the very outer edge of the epaulet where it attaches to the tunic.

Enlisted rank insignia is worn on the left sleeve centered midway between the shoulder seam and the elbow.

Enlisted service hash marks are worn on the left sleeve 5cm (2 in) above the edge of the cuff.

Award Stripes for Monarch's Thanks, Wound Stripes, and Mentioned in Dispatches are worn on the right sleeve. If more than one of these has been awarded, they are placed in descending order as listed above with the higher award above. The stripe(s) run at a 30 degree angle from

the line of the cuff. The ribbon is worn 3cm (1 ¼ in) below the RMN patch's lower left corner and 8cm (3 1/8 in) below the lower right corner. The highest point is at the rear of the sleeve. Devices for multiple awards are centered on the stripe. When sewing the stripe onto the sleeve, the edge should tuck into the sleeve seam on the inside of the arm.

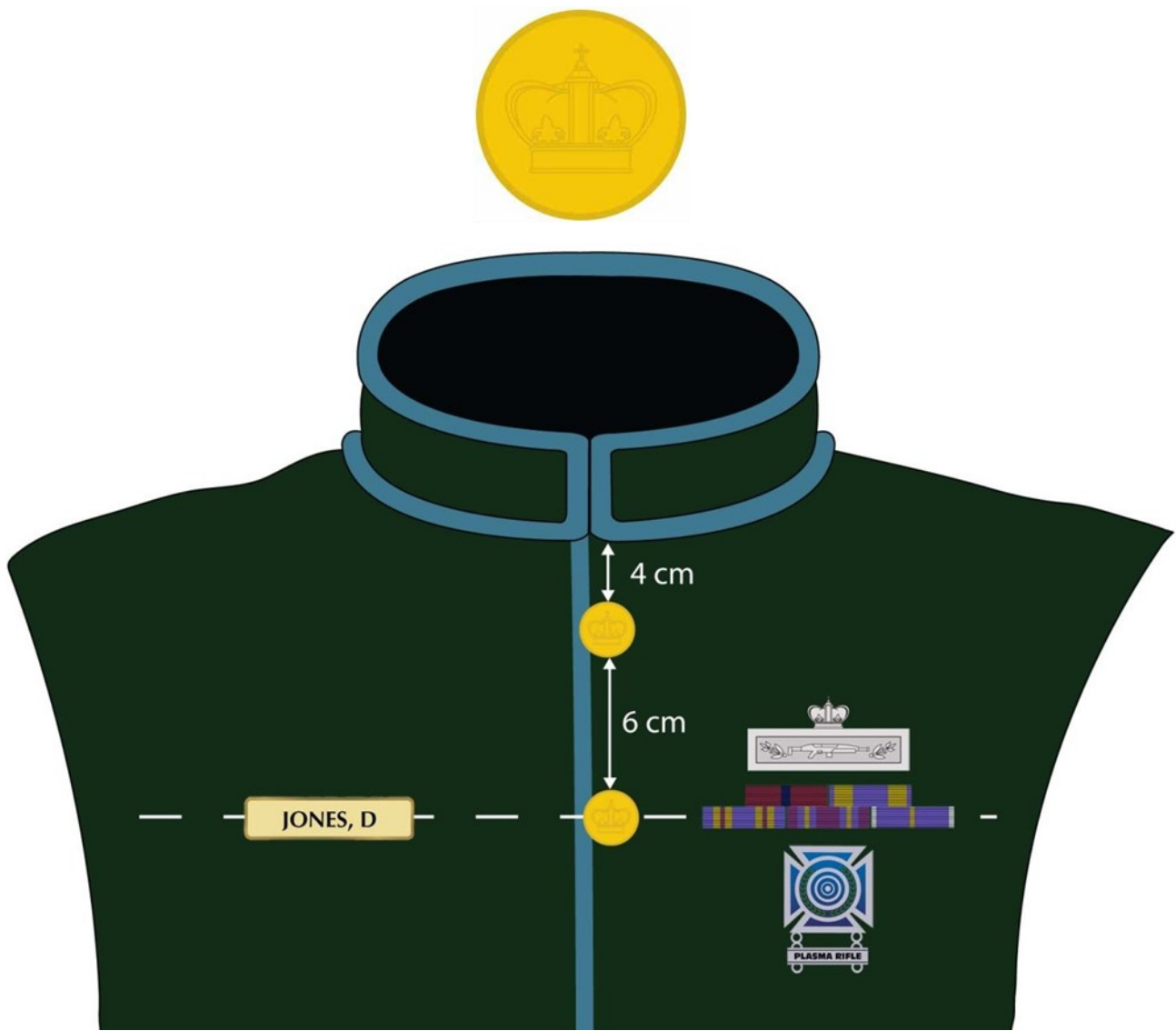


Name plates for all ranks when worn on the tunic/jacket, are worn on the right side, 5cm (2 in) to the left and centered on the second button (tunic) and 10cm down from the collar on the jacket. When worn on coveralls, the nameplate is worn 10cm (4 in) below the front of the neck seam, centered on a line midway between the center front of the garment and the right sleeve seam.

Award ribbons are worn worn on the left side 5cm (2 in) to the left and centered on the second button (tunic) . The top edge of the ribbons is 3.5cm (1 3/8 in) below the piping of the plastron.

Unit award ribbons are worn centered 1cm (3/16 in) below the nameplate.

Uniform buttons: There are seven (7) buttons on the officer Service Dress (Class A) uniform. The top button starts 4 cm from the collar piping. The following buttons are equally spaced at 6 cm. The spacing between buttons may vary slightly based on the height of the wearer.



7.7 List of Authorized Insignia



Regular Beret Flash



QOR Beret Flash



Name Plate



Name Tape (Officer)



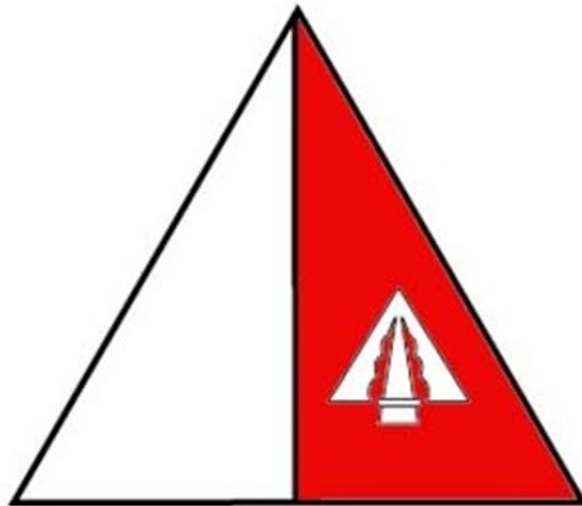
Name Tape (Enlisted)



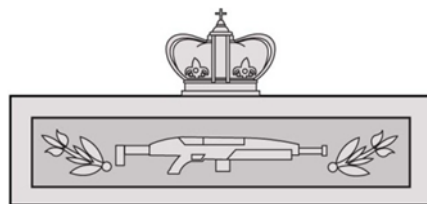
RMA (Ground) Shoulder Patch



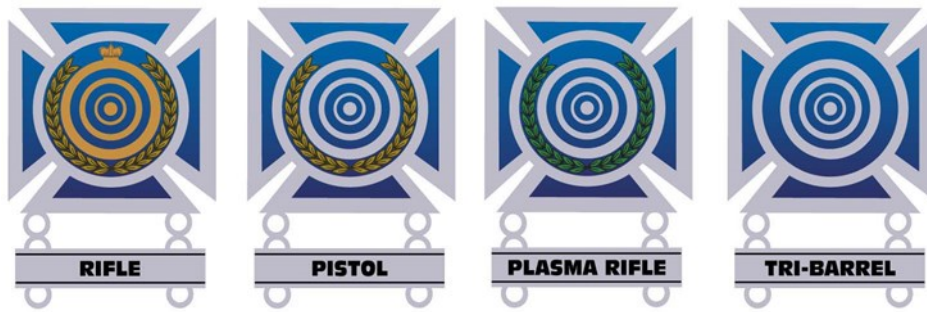
RMA (Aerospace) Shoulder Patch



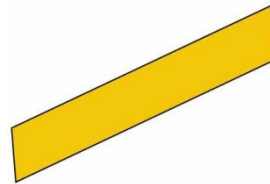
Unit Shoulder Patch



Combat Infantry Badge



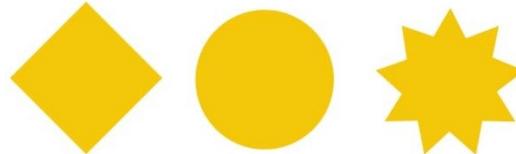
Arms Qualification Badges



Enlisted Service "Hash" Marks



Warrant Officer Crowns



Officer Rank Insignia



Award ribbons, Individual and unit



"Monarch's Thanks" Crowns for multiple awards.

Wound Stripe

Mentioned in Dispatches

Award ribbons for sleeve - Device pins for multiple awards (see below)

SECTION 8 - Awards

Awards are given for two basic reasons, regardless of the organization. First, they are intended as tangible evidence of recognition for some achievement or service. Second, awards serve as a motivating factor. The RMA awards program exists for these same reasons. Awards are indicated by ribbons, and worn on Service Dress (Class A) and Mess Dress (Class C) uniforms. The Awards Program of the RMA is not a static concept. Rather it evolves and changes to meet the needs of the organization as a whole.

The Awards Procedure

To receive an award, you have to be nominated for it by someone. Usually this involves your Unit OC, or fellow Soldiers. An award recommendation is sent up the chain of command to the appropriate authority (issuing authority for each award is specified in the next section). If you have met or exceeded the standards for that award, it will be authorized and then awarded to you. All award nominations must be submitted no more than 6 months after the qualifying events. The only awards not affected by this are the Valor and Honor awards, which cover the previous 12 months.

Eligibility for Awards

RMA awards may normally only be awarded to Soldiers or RMA units. This means that in order to receive awards, individuals must be TRMN members in good standing, and units must be listed as active and reporting for a minimum of three (3) reporting periods. Award recommendations must be made within six (6) months of the qualifying event to be considered. Unless otherwise indicated all awards are limited to one award per Soldier per year. These limits are intended to reinforce and support the link between participation and communication that are essential for a successful fan organization.

Recommending Awards

Remember, although only certain persons can actually authorize each of these awards, they can be recommended by anyone in the Chain of Command. This is one reason why unit reports and good communication are so important. If the Battlegroup OC never hears about the things your unit has done, he certainly can't recommend or issue an award.

Note:

When getting an award, you may or may not receive the ribbon itself or a written certificate. This will vary depending upon the operating procedure and financial situation of the issuing authority. However the award is made, though, once it is authorized by competent authority, you are free to procure and wear the ribbon yourself in accordance with the guidelines in this manual.

Note: On special occasions, or even as the Award Program evolves, new ribbons may be added. Always consult the Deputy Chief of Staff - Personnel for a complete and current list of Awards.

The following list contains awards that are fictional, dealing strictly with the Honorverse and awards that can be used to recognize service and achievement. Awards that can be awarded to members of the RMA will be indicated as such.

GENERAL SERVICE RIBBONS

***Parliamentary Medal of Valor**

This is the highest gallantry award of the RMA and of the armed services. It is considered to be the highest, Star Kingdom of Manticoran military honor obtainable. It is very rare and only awarded to persons, who perform conspicuous gallantry and intrepidity at the risk of



life, above and beyond the call of duty, in actual combat against an armed enemy force. The recipients of the medal are entitled to use the postnominal letters of 'PMV' after their name. Those receiving further awards may use 'with cluster' or 'with clusters' as well. Also anyone who has won the award is entitled to take a salute from all ranks, whether junior or senior to the recipient. It can be awarded to all members of the armed forces of any rank in any service. The Parliamentary Medal of Valor can be awarded posthumously.

TRMN NOTE: This award is for lifesaving above and beyond the call of duty. To qualify for this award, the recipient must save a life. Providing a First Aid kit at an accident scene would not qualify. Performing First Aid in a situation where the recipient would have died without your intervention would qualify. Note that the situation in which lifesaving services are rendered need to be life threatening for the person delivering the services. For this Award to be granted, attestation from Medical personnel is required. The recipient is entitled to the post nominal letters of 'PMV'. Because of the nature of their professions, and the definition of 'above and beyond' is difficult at best, therefore, the award for those personnel in Real World Aid Giving positions will be addressed on a case by case basis by the Admiralty.

Issued by: First Lord of the Admiralty on behalf of the Monarch (as needed)

***Queen's Cross of Bravery**

This award is the highest bravery award of the RMA, and is considered to be the highest non-military honor obtainable and is therefore very rarely awarded. It is awarded to persons who perform acts of the most conspicuous courage in circumstances of great peril. The



recipients of the medal are entitled to the postnominal letters of 'QCB' after their names. Holders of the award are entitled to an annuity, the amount of which is determined by the awarding government and which is indexed annually in line with Consumer Price Index increases, as per the Parliamentary Medal of Valor. Those receiving further awards may use 'with cluster' or 'with clusters' as well. Queen's Cross of Bravery can be awarded posthumously.

TRMN Note: To qualify for this award, the recipient must provide lifesaving services, even if the

life is not saved. Rescuing a kitten from a tree would not qualify. Saving a kitten from drowning in a river would. For this Award to be granted, attestation from a witness is required. The recipient is entitled to the post nominal letters of 'QCB'. Because of the nature of their professions, the award for those personnel in Real World Aid Giving positions will be addressed on a case by case basis by the Admiralty.

Issued by: First Lord of the Admiralty (as needed)

***Adrienne Cross**

This award is a very special bravery award and is only for RMA members who are in the Monarch's Own Regiments. It is only awarded to the Monarchs Own Regiment in actions which save the life of a member of the royal family. It is unique in the fact that it can be both awarded for



bravery in non military situations or for gallantry in the face of the enemy. It is considered to be the highest royal honor obtainable and is therefore very rarely awarded. Its nick name is the "Spitting Kitty," after the snarling image of the treecat, Dianchect, on the Cross. It is awarded to members of the Monarchs Own Regiment who perform acts of the most conspicuous courage or gallantry and save the life of a royal member in circumstances of extreme peril. The recipients of the medal are entitled to the postnominal letters of 'AC' after their names. Holders of the award are entitled to an annuity, the amount of which is determined by the awarding government and which is indexed annually in line with Consumer Price Index increases, as per the Parliamentary Medal of Valor. Those receiving further awards may use 'with cluster' or 'with clusters' as well. The Adrienne Cross can be awarded posthumously.

TRMN Note: The criteria for this award is exceptional service to the Royal Manticoran Army, either by demonstrating consistently outstanding performance over time, or by performing a particular task or service to a high standard of excellence. The recipient is entitled to the post nominal letters of 'AC'.

Issue by: The Marshal of the Army (Once per year per member, maximum)

***Knight of the Order of the Star Kingdom**

Appointments to the order are awarded to recognise extraordinary and pre-eminent achievement and merit in service to the monarch, the Star Kingdom of Manticore or the RMA at large, and therefore rarely awarded. The knighthood is a personal gift from the monarch and therefore the Sovereign personally selects Knights and Dames of the Star Kingdom, and need not act on the advice of Government. The order only comes in one class, Knight and therefore recipients of the order are entitled to use the prefix 'Sir' or 'Dame' before their name and to place the postnominal letters of 'KSK' after. The title of Principal Knight, which is not a class, is reserved for the monarch only. This decoration can only be awarded once. Knight of the Order of the Star Kingdom can be awarded posthumously. The knighthood it conferrers is also hereditary. The Knight of the Order of the Star Kingdom is the highest royal order in the Star Kingdom.



Issued by: First Lord of the Admiralty on behalf of the Monarch (as needed)

Issued by: First Lord of the Admiralty on behalf of the Monarch (as needed)

***Knight of the Order of Merit**

This award is a royal order of the Star Kingdom of Manticore, bestowed by the Monarch. It was established as a reward for distinguished service in the armed forces, science, art, literature, or for the promotion of culture. The rarer military awards are distinguished from the civil by having a pair of crossed swords on the award, and is awarded for exceptional military leaders in time of war. The monarch awards the order on the advice of their Prime Minister and royal council. The order has only one class, knight and therefore recipients of this order are entitled to use the prefix 'Sir' or 'Dame' before their name. The recipients of the order are also entitled to use the post-nominal letters of 'OM' after their name. The title of Principal Knight, which is not a class, is reserved for the monarch only. This order can only be awarded once. The Order of Merit cannot be awarded posthumously. It is only a life title, and upon death the person ceases to be a member of the order.



TRMN Note: This order is awarded for distinguished service in the armed forces, but also for service to science, art, literature or the promotion of culture. Monetary donations are specifically excluded from this award. The Monarch, through the First Lord of the Admiralty, accepts members into the order based on the Advice of the Senior Officers. Those awarded this order are permitted to use the prefix 'Sir' or 'Dame' and the post nominal letters of 'OM'. This order comes in only one class, Knight, and is not hereditary.

Issued by: First Lord of the Admiralty on behalf of the Monarch (as needed).

***Cormany Cross**

This is the second highest gallantry award of the RMA, which is only awarded to Army Officers. The ribbon color is dark green with gold tips and a single crimson centre stripe. It is awarded to officers, who perform extreme gallantry and risk of life in combat with an enemy force but do not qualify for an award of the Parliamentary Medal of Valor. The recipients of the medal are entitled to use the postnominal letters of 'CS' after their name. Those receiving further awards may use 'with cluster' or 'with clusters' as well. The Cormany Star can be awarded posthumously.

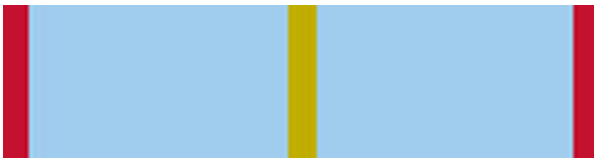


TRMN Note: This is the second highest award for gallantry and is awarded only to officers in the RMA. The criteria for this award is exceptional service to the Royal Manticoran Army in general, either by demonstrating consistently outstanding performance over time, or by performing a particular task or service to a high standard of excellence. The recipient is entitled to the post nominal letters of 'CS'.

Issue by: The Marshal of the Army (Once per year per member, maximum)

***Distinguished Service Medal**

This is the second highest gallantry award of the RMA, which is awarded only to enlisted personnel and Non-Commissioned Officers in the Army. The ribbon color is light blue with crimson tips and a single gold centre stripe.



It is awarded to Enlisted and NCOs, who perform extreme gallantry and risk of life in combat with an enemy force but do not qualify for an award of the Parliamentary Medal of Valor. The recipients of the medal are entitled to use the post-nominal letters of 'DSM' after their name. Those receiving further awards may use 'with cluster' or 'with clusters' as well. The Distinguished Service Medal can be awarded posthumously.

TRMN Note: The criteria for this award is exceptional service to the Royal Manticoran Army, either by demonstrating consistently outstanding performance over time, or by performing a particular task or service to a high standard of excellence.

Issued by: The Marshal of the Army (Once per year, per member, maximum)

***Manticore Medal**

This is the third highest gallantry award of the RMA, which is only awarded to Officers and Warrants. The ribbon color is dark green with gold tips, a single white centre stripe and a crimson stripe either side. It is awarded to officers who perform conspicuous gallantry



and risk of life in combat with an enemy force but do not qualify for an award of the Cormany Star. The recipients of the medal are entitled to use the postnominal letters of 'MM' after their name. Those receiving further awards may use 'with cluster' or 'with clusters' as well. The Manticore Medal can be awarded posthumously.

TRMN Note: The criteria for this award is exceptional service to the Royal Manticoran Army, either by demonstrating consistently outstanding performance over time, or by performing a particular task or service to a high standard of excellence, but not enough to qualify for the Manticore Cross. The recipient is entitled to the post nominal letters of 'MM'.

Issued by: The Marshal of the Army (once per year, per member maximum)

***Leonard medal**

This is the third highest gallantry award of the RMA, which is awarded only to enlisted personnel and Non-Commissioned Officers in the Army. The ribbon color is dark green with two gold stripes. It is awarded to enlisted personnel and NCOs who perform conspicuous



gallantry and risk of life in combat with an enemy force but do not qualify for an award of the Distinguished Service Medal. The recipients of the medal are entitled to use the postnominal letters of 'LM' after their name. Those receiving further awards may use 'with cluster' or 'with clusters' as well. The Leonard Medal can be awarded posthumously.

TRMN Note: The criteria for this award is exceptional service to the Royal Manticoran Army, either by demonstrating consistently outstanding performance over time, or by performing a par-

particular task or service to a high standard of excellence, but not enough to qualify for the Manticore Cross. The recipient is entitled to the post nominal letters of 'LM'.

Issued by: The Marshal of the Army (once per year, per member maximum)

* Medal of Gallantry

This is the second lowest gallantry award of the RMA, which is only awarded to Officers and Warrants. It is awarded to officers who perform actions of gallantry and risk of life in combat with an enemy force but do not qualify for an award of the Manticore Medal. The recipients of the medal are entitled to the postnominal letters of 'MG' after their names. Those receiving further awards may use 'with cluster' or 'with clusters' as well. The Medal of Gallantry can be awarded posthumously.



TRMN Note: The criteria for this award is exceptional service to the Royal Manticoran Army, either by demonstrating consistently outstanding performance over time, or by performing a particular task or service to a high standard of excellence, but not enough to qualify for the Manticore Medal. The recipient is entitled to the post nominal letters of 'MG'.

Issued by: The Marshal of the Army (once per year, per member maximum)

*Queen's Army Medal

This is the second lowest gallantry award of the RMA, which is only awarded to enlisted personnel and NCO's in the Army. It is awarded to enlisted and NCOs who perform actions of gallantry and risk of life in combat with an enemy force but do not qualify for an award of the Un-named Enlisted Hero Medal. The recipients of the medal are entitled to the postnominal letters of 'AM' after their names. Those receiving further awards may use 'with cluster' or 'with clusters' as well. The Army Medal can be awarded posthumously.



TRMN Note: The criteria for this award is exceptional service to the Royal Manticoran Army, either by demonstrating consistently outstanding performance over time, or by performing a particular task or service to a high standard of excellence, but not enough to qualify for the Leonard Medal. The recipient is entitled to the post nominal letters of 'AM'.

Issued by: The Marshal of the Army (once per year, per member maximum)

*Distinguished Service Order

This award is better considered as a decoration rather than as a true order. The ribbon colour is navy blue tipped and blood red. It is awarded to persons who are awarded for distinguished service, command and leadership by officers or enlisted during wartime, typically in actual combat. Because of the nature of the award it is more likely that those in 'command' situations would be senior enlisted and senior officers and they therefore would have greater opportunity to receive this award. The recipients of the medal are entitled to the postnominal let-



ters of 'DSO' after their names. Those receiving further awards may use 'with cluster' or 'with clusters' as well. The Distinguished Service Order can be awarded posthumously.

TRMN Note: This award is given to any member to recognize their lengthy and dedicated service. Recipients of this award will have demonstrated their dedication over extended lengths of time in a variety of positions of responsibility within and benefiting the organization. This member will have consistently performed above and beyond the normal duties of grade, branch, specialty or assignment to the degree of extraordinary recognition from key individuals of the Admiralty. Simple experience of an individual is not adequate basis for this award. The recipient is entitled to the post nominal letters of 'DSO'.

Issued by: The First Lord of the Admiralty (once per year, per member maximum)

***Conspicuous Gallantry Medal**

This is the lowest gallantry award. The CGM can be awarded to all ranks of the Royal Manticoran Army. It is awarded to persons who perform actions of gallantry and do not qualify for any other award. It is the only gallantry decoration that can be awarded where the recipient does not have to be in combat, but must be in war games. The recipients of the medal are entitled to the postnominal letters of 'CGM' after their names. Those receiving further awards may use 'with cluster' or 'with clusters' as well. The Conspicuous Gallantry Medal can be awarded posthumously.



TRMN Note: The criteria for this award is exceptional service to the Royal Manticoran Army, either by demonstrating consistently outstanding performance over time, or by performing a particular task or service to a high standard of excellence, but not enough to qualify for the Medal of Gallantry or the Army Medal. The recipient is entitled to the post nominal letters of 'CGM'.

Issued by: The Marshal of the Army (once per year, per member maximum)

***Gryphon Star**

This award is the second highest bravery award and is primarily for civilians and is only awarded to military personnel in actions which are not in the face of the enemy or when purely military honors would not normally be granted. It is awarded for acts of conspicuous courage in circumstances of great peril but do not qualify for an award of the Queen's Cross of Bravery. The recipients of the medal are entitled to the postnominal letters of 'GS' after their names. Those receiving further awards may use 'with cluster' or 'with clusters' as well. The Gryphon Star can be awarded posthumously.



TRMN Note: The member must perform their duties in a manner above and beyond the call of duty. Driving an hour out of your way to drop off a fellow member would be an example of this. This is intended as a lesser version of the Queen's Cross of Bravery, so similar criteria apply. The recipient is entitled to the post nominal letters of 'GS'. Monetary donations as specifically precluded from this award.

Issued by: The Marshal of the Army (once per year, per member maximum)

***Order of the Crown for Army Service**

This is a royal order that is a special award by the monarch only. It is awarded to any member of the RMA, but it is generally awarded to senior ranks. The order recognizes long term exceptional service or performance of duty to the monarch. It is not a merit or



long service award. The order confers no knighthood or other status, but recipients of this order are entitled to use the postnominal letters of 'OCA'. This order can only be awarded once. There is only one class, Companion. The Order of the crown for Army service cannot be awarded posthumously.

TRMN Note: This order is a special award and can only be awarded once to any specific individual. It is awarded by the First Lord of the Admiralty on behalf of the Monarch. It is the only award specifically for Army Officers of the Rank of Colonel and up. To qualify, you must have performed exceptional service to the crown over a long period of time. Holding down a staff position for ten years, recruiting ten members per year for ten years and commanding a Battlegroup for five years would all be examples of qualifying activities. The recipient is entitled to the post nominal letters of 'OCA'. Monetary donations as specifically precluded from this award.

Issued by: The First Lord of the Admiralty (once per member)

***Queen's Bravery Medal**

This award is the second lowest bravery award and is only awarded to military personnel in actions which are not in the face of the enemy or when purely military honors would not normally be granted. It is awarded to persons who perform bravery in hazardous circumstances and do not qualify for an award of the Gryphon Star. The recipients of the medal are entitled to the postnominal letters of 'QBM' after their names. Those receiving further awards may use 'with cluster' or 'with clusters' as well. The Queen's Bravery Medal can be awarded posthumously.



TRMN Note: This is the second lowest bravery award. To qualify for this award, the member must perform their duties in a manner above and beyond the call of duty. Staying behind after a Fleet meeting to help clean up the meeting location would be an example of a qualifier for this award. This is intended as a lesser version of the Gryphon Star, so similar criteria apply. The recipient is entitled to the post nominal letters of 'QBM'. Monetary donations as specifically precluded from this award.

Issued by: The Marshal of the Army (once per year, per member maximum)

***Conspicuous Bravery Medal**

This award is the lowest bravery award and is primarily for civilians and is only awarded to military personnel in actions which are not in the face of the enemy or when purely military honors would not normally be granted. It is awarded to persons who perform bravery which are considered worthy of recognition and do not qualify for an award of the Queen's Bravery Medal. The recipients of the medal are entitled to the postnominal letters of 'CBM' after their names.



Those receiving further awards may use 'with cluster' or 'with clusters' as well. The Conspicuous Bravery Medal can be awarded posthumously.

TRMN Note: To qualify for this award, the member must perform their duties in a manner above and beyond the call of duty. Volunteering to act as security for a large TRMN function would be an example of a qualifier for this award. This is intended as a lesser version of the Gryphon Star, so similar criteria apply. The recipient is entitled to the post nominal letters of 'CBM'. Monetary donations as specifically precluded from this award.

Issued by: The Marshal of the Army (once per year, per member maximum)

***Conspicuous Service Medal**

This is awarded to those members of the Royal Manticoran Army and who have distinguished themselves with extremely exceptional meritorious service to duty or outstanding achievement in non-combat situations. It is usually awarded to those serving in senior leadership positions and performing exceptionally outstanding work. The Conspicuous Service Medal cannot be awarded posthumously.



TRMN Note: This award is given to recognize members who have rendered exceptional service to a particular unit by demonstrating consistently outstanding performance and leadership over time. To be eligible for this award, a member must have served in an official capacity for a period of at least twelve months. Even the lowest leadership roles qualify for this award, however, being a non-active member does not.

Issued by: The Marshal of the Army (once per year, per member maximum)

***Meritorious Service Medal**

This is awarded to those members of the Royal Manticoran Army who have distinguished themselves by exceptional meritorious service or worthy achievement in non-combat situations but do not qualify for the Conspicuous Service Medal. It is usually awarded to those serving in leadership positions and performing outstanding work. The Meritorious Service Medal cannot be awarded posthumously.



TRMN Note: This award is given to recognize members who have rendered exceptional service to a particular unit by performing a particular task or service to a high standard of excellence. Such accomplishment should be of extra-unit significance and affect or reflect favorably on the unit as a whole. It is usually awarded to those serving in leadership positions although this may not need to be the case. The issuing authority may consult with the next higher authority if there is a question..

Issued by: The Marshal of the Army (once per year, per member maximum)

*Army Commendation Decoration

This is awarded to those members of the Royal Manticoran Army who have distinguished themselves by meritorious service or achievement in non-combat situations, but do not qualify for the Meritorious Service Medal. It is generally awarded to any whom are performing outstanding work. The Army Commendation Decoration cannot be awarded posthumously.



TRMN Note: This Award is currently pending future expansion

*Army Achievement Medal

This is awarded to those members of the Royal Manticoran Army who have distinguished themselves by excellent service or achievement in non-combat situations, but do not qualify for the Army Commendation Decoration. It is generally awarded to any whom are performing excellent work. The Army Achievement Medal cannot be awarded posthumously.



TRMN Note: This Award is currently pending future expansion

*Army Regimental Excellence Award

This is awarded for regiments that have won a battle efficiency competition. No further ribbons or decorations are displayed. The Army Regimental Excellence Award cannot be awarded posthumously.



TRMN Note: This Award is issued once per year to the Regimental Combat Team which most demonstrates their excellence compared to the other RCTs. An RCT can be as large as a full RCT or as small as a Ground Installation. This is awarded based on the efforts of the entire Regimental Combat Team and not just the efforts of one person. An example would be, everyone in the RCT completing all the classes at Saganami Island or King Roger I Military Academy. Just one person alone completing them would not qualify.

Issued by: Battlegroup Commander

*Prisoner of War Medal

This is an Award for all the Armed Forces of Manticore. The Prisoner of War Medal may be awarded to any person who was a prisoner of war during the first Havenite War. The person's conduct, while in captivity, must have been honorable. This medal may be awarded posthumously to the surviving next of kin of the recipient.



TRMN Note: This Medal is given to those who dedicate time to another organization. It is given to members of The Royal Manticoran Army for participation in events with other Science Fiction oriented fan organizations, to include groups such as Maquis Forces International, STARFLEET International, Colonial Defence Forces, etc. If the RMA Member is also a member of the other or-

ganization, they ***must*** wear a distinctive TRMN item (Service Patch, Awards, Rank) with their other uniform to qualify as a "Prisoner of War". Showing up to a meeting in your CDF uniform with your RMN Ship Patch would qualify.

Issued by: Senior Unit Commanders (once per year maximum, 10 issuance maximum)

***Silesian Peacekeeping and Reconstruction Medal**

This is awarded for Royal Manticoran Army personnel assigned to peacekeeping and the reconstruction in the Star kingdom of Manticore's half of Silesia. Qualification is service in the Silesian Confederation for one Manticoran years accumulated reconstruction duty or



for one combat mission in the Silesian Confederation. The Army Silesian Peacekeeping and Reconstruction Medal cannot be awarded posthumously. There are no subsequent award decorations for the Army Silesian Peacekeeping and Reconstruction Medal.

TRMN Note: This award is given to Members who have undertaken extreme or lengthy travel on behalf of the TRMN. The two important criteria are "extreme or lengthy" and "on behalf of the TRMN." The former requires a judgment call by the Unit Commander. A possible standard might be 5 hours travel time, for example. The latter is more exact: Taking a long road trip to attend a convention with the other members of your chapter, for example, does not qualify. Doing so because you are going to be presenting a class, a demonstration or manning a recruiting table would qualify.

Issued by: Unit Commander (Once per Year Maximum; Ten Issuance Maximum)

***Masadan Occupation Medal**

This is awarded for Royal Manticoran Army personnel to the occupational forces on the planet of Masada for one Manticoran year. The Masadan Occupation Medal cannot be awarded posthumously. There are no subsequent award decorations for the Masadan Occupation Medal.



TRMN Note: This award is given to Members for participation on behalf of The Royal Manticoran Army at a function of another fan organization, such as the annual STARFLEET International Conference or a Regional Summit. The key word here is participation, not attendance. The Member must have done more than simply attend (i.e., served on a panel, worked on the Security detail, etc.) Likewise, the Member must have attended in their TRMN persona for the entire time.

Issued by: Unit Commander (Once per Year Maximum; Ten Issuance Maximum)

***Havenite War Campaign Medal**

This is awarded for Royal Manticoran Army personnel assigned to deploying units during the first Manticoran and Haven Conflict for one Manticoran years accumulated duty.



The Havenite War Medal can be awarded posthumously. It is awarded with a clasp to denote a prescribed operation in the Havenite War, and subsequent awards for battles in the war are made in the form of additional clasps. There have are numerous battle clasps authorised for the medal. This medal is awarded to members of Her Majesty's

Armed Forces from 5th of March 1905 P.D – 22nd March 1915 P.D.

TRMN Note: This award is offered to those members who participate at a function of The Royal Manticoran Army, such as the annual meeting at Shore Leave. The key word here is participation, not attendance. The Member must have done more than simply attend (i.e., served on a panel, worked on the Security detail, etc.)

Issued by: Unit Commander (Once per Year Maximum; Ten Issuance Maximum)

***Havenite Operational Service Medal**

This is awarded for Royal Manticoran Army personnel assigned to deploying units during the second Manticoran and Haven Conflict for one Manticoran years accumulated duty. The Havenite Operational Service Medal can be awarded posthumously. It is awarded with a clasp to denote a prescribed operation in the Second Havenite War, and subsequent awards for battles in the war are made in the form of additional clasps. There have are numerous battle clasps authorised for the medal. This medal is awarded to members of Her Majesty's Armed Forces from 1919 P.D - 1922 P.D.



TRMN Note: This Award is currently pending future expansion

***King Roger III Coronation Medal**

This rare and special award was awarded to all personnel who, at the time of King Roger the Thirds coronation, were in military service with either the Royal Manticoran Navy, Royal Manticoran Marine Corps or the Royal Manticoran Army, had an exemplary record and on the 12/16/255AL to have completed ten calendar years service or more. The King Roger Coronation medal cannot be awarded posthumously. There are no subsequent award decorations for the King Roger Coronation Medal.



TRMN Note: This Award is granted to any member who served during the 12 Month Calendar Year beginning with the publication of Admiralty Order 1102-01. This is our Founding Award to celebrate becoming the Official Honor Harrington Fan Association and may be worn by any member who qualifies

Queen Elizabeth III Coronation Medal

This rare and special award was awarded to all personnel who, at the time of Queen Elizabeth the Thirds coronation, were in military service with either the Royal Manticoran Navy, Royal Manticoran Marine Corps or the Royal Manticoran Army, had an exemplary record and on the 08/31/270AL to have completed ten calendar years service or more. The Queen Elizabeth III Coronation medal cannot be awarded posthumously. There are no subsequent award decorations for the Queen Elizabeth Coronation Medal.



TRMN Note: This Award is currently pending future expansion

Manticoran Combat Action Medal

This is awarded to those who, in the Royal Manticoran Army personnel, have actively participated in space or surface combat. The ribbon colour is burgundy with dark green ends. The Manticoran Combat Action Medal cannot be awarded posthumously. The medal is award-



ed with a clasp to denote the prescribed campaign, if single incident then only the medal is awarded. Subsequent awards for the Manticoran Combat Action Medal are additional clasps on the medals ribbon. As of late 1921 P.D there have been three clasps authorised for the medal. As inscribed on the clasp "Silesian Campaign", "Havenite Campaign", and "Second Havenite Campaign".

TRMN Note: This Award is currently pending future expansion

***Good Conduct Medal**

This is awarded to enlisted members of the Royal Manticoran Army who completes 10 Manticoran years of "honourable and faithful service". Such service implies that a standard service was completed without any non-



-judicial punishments, disciplinary infractions, or court martial offences. Only after the recommendation of the individuals' commanding officer and a comprehensive check of a personnel's record of service it can be awarded. Subsequent clasps for 25 years service with no offences or misconduct are awarded. It can only be awarded to serving personnel. The Good Conduct Medal cannot be awarded posthumously.

TRMN Note: This award is given for five consecutive years of membership in good standing as a member of the RMA. Once the award is issued, the five-year clock resets. In other words, a member who joined 2010 will receive a GCM for the period 2010 to 2015. He will receive his next one in 2020. He may not request one in 2016 for the period 2011 to 2016, because the clock "reset" in 2015. A check of the members personnel file to ensure no offenses or misconduct will be conducted before issuance.

Issued by: Office of Deputy Chief of Staff – Personnel (once every five years)

***Army Space Duty Ribbon**

This is awarded for Royal Manticoran Army personnel attached to deploying Royal Manticoran Navy or Marine Corps units for space duty. The Army Space Duty Ribbon cannot be awarded posthumously. There are no subsequent award decorations for the Army Space Duty Ribbon.



TRMN Note: This award is granted after your initial assignment to a Unit *and* your graduation from your first Saganami Island or KR1MA Course. There is no subsequent issuance of this award as it can only be awarded once.

Issued by: Office of Deputy Chief of Staff – Training (once per member)

***Army Instructor Ribbon** (Currently *Grayson Space Navy Recruit Training Ribbon*) TBD

TRMN Note: This award is issued upon successfully completing the Basic Enlisted Course at Saganami Island Academy or KR1MA and for having served as an Instructor at the Saganami Island Academy or KR1MA for at least six months. This award is only issued once both criteria are met and is only issued once.

Issued by: Office of Deputy Chief of Staff – Training (once per member)

*** Non-Commissioned Officers Senior Course Ribbon** TBD

TRMN Note: This award is issued for having successfully completed the Senior NCO Courses at Saganami Island Academy or KR1MA and for continuing to serve as a Non-Commissioned Officer. This award is only issued once both criteria are met and is only issued once.

Issued by: Office of Deputy Chief of Staff – Personnel (once per member).

***Armed Forces Service Medal**

TRMN Note: This award is issued for having successfully completed the Basic Enlisted Course and the Junior Officer Course at Saganami Island Academy or KR1MA. This award is only issued once both criteria are met and is only issued once



Issued by: Office of Deputy Chief of Staff – Training (once per member)

***Marksmanship Badges** TBD

Royal Manticoran Army issues marksmanship badges which are placed just below the ribbons, for High Expert, Expert, Sharpshooter and Marksman qualifications in Carbine, Rifle, Pistol, Plasma Rifle, etc

TRMN Note: See "Marksman Pistol Qualifiers - Updated (Admiralty Order 1305-02)" and "Marksman Rifle Qualifiers - Updated (Admiralty Order 1304-06)" for requirements.

ORDER OF QUEEN ELIZABETH

*** The Most Regal Order of Queen Elizabeth**

A Royal order awarded for personal services to the crown. The monarch awards the order as a personal gift and therefore selects the recipients with no advice. The classes are awarded for increasing levels of inspirational service. The recipients of the top four classes are entitled to the prefix 'Sir' or 'Dame' and all classes can place postnominal letters after their name.

This decoration can be awarded more than once but a new award means that the recipients move up the classes, not a cluster award. Once the recipient has reached the highest class the award cannot be awarded anymore. The class of Knight Grand Commander is reserved for the monarch only. The Most Regal Order of Queen Elizabeth cannot be awarded posthumously. It is only a life title, and upon death the person ceases to be a member of the order.

The order comes in seven classes with postnominals:

Knight Grand Commander (GDE) [Reserved for the Monarch].
 Knight Grand Cross (GCE).
 Knight Commander (KDE).
 Knight Companion (KCE).
 Knight (KE).
 Officer (OE).
 Member (ME).

MANTICORAN SERVICE

*Manticoran Service Medal

This is awarded to Royal Manticoran Army officers for 10 Manticoran years service (continuous or in aggregate) as a member of the active force and have committed no offences or misconduct. Subsequent clasps for 25 Manticoran years service with no offences or misconduct are awarded to the medal ribbon only. Awards are only made after a comprehensive check of a personnel's record of service. It can only be awarded to serving personnel. The Manticoran Service Medal cannot be awarded posthumously.



TRMN Note: This is awarded upon completion of your tenth year of service with The Royal Manticoran Army. The Service must be consecutive and the member should have no offences or misconduct on their record. This can only be awarded to current members

Issued by: Office of Deputy Chief of Staff – Personnel (once every ten years)

*Manticoran Reserve Service Medal

This medal is awarded to Royal Manticoran Army officers for 10 Manticoran years' service as a member of the reserve force and has committed no offences or misconduct. Subsequent clasps for 25 Manticore years' service with no offences or misconduct are awarded to the medal ribbon only. Awards are only made after a comprehensive check of a personnel's record of service. It can only be awarded to serving personnel. The Manticoran Reserve Service Medal cannot be awarded posthumously. A subsequent award decoration of a silver "M" on the medal ribbon above any clasps for remobilization can be awarded to the Manticoran Reserve Service Medal, awarded for officers who are reactivated for war-like operations.



TRMN Note: This is awarded upon completion of your fifth year of service with The Royal Manticoran Navy. The Service must not be consecutive, but must be for active years only. This can only be awarded to current members

Issued by: Office of Deputy Chief of Staff – Personnel (once every ten years)

UNIT CITATIONS

*Royal Unit Citation for Gallantry

Awarded by the monarch to regimental units which display gallantry, determination, and esprit de corps in accomplishing its mission under extremely difficult and hazardous conditions for the Star Kingdom. Always in



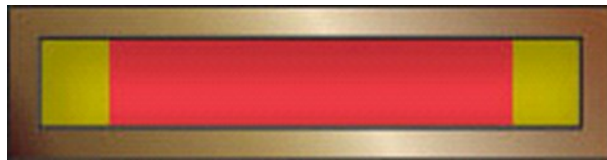
combat conditions. It is worn on the right-hand side of the uniform. The Royal Unit Citation for Gallantry can be awarded posthumously. Those receiving subsequent awards are recognized with a gold crown. There is no medal worn on mess dress, just the ribbon on the right-hand side.

TRMN Note: Awarded for units that rise above and beyond the call of duty by displaying gallantry, determination and esprit de corps in their activities. All members serving when this distinction was achieved get this citation. It is worn on the right hand side of the uniform

Issued by: The First Lord of the Admiralty on behalf of the Monarch (once per unit, per year)

*Royal Meritorious Unit Citation

Awarded by the monarch to regimental units which distinguish themselves in action against the enemy with outstanding heroism. It is also awarded for non-combat service, in support of military operations, which was



outstanding when compared to other units or organizations performing similar service. It is worn on the right-hand side of the uniform. The Royal Meritorious Unit Citation can be awarded posthumously. Those receiving subsequent awards are recognized with a gold crown. There is no medal worn on mess dress, just the ribbon on the right-hand side.

TRMN Note: This citation is awarded to one Unit in each group for performance above and beyond as compared to the other Units in that group. As an example, a RCT Commander can award this to one of the Unit Formations or Ground Installations under their command. Issued by: Unit Commanders (RCT and up – once per unit per year).

SPECIAL AWARDS

*Monarch's Thanks

This is awarded for the monarch's own thanks, for a mission or assignment exceptionally well done. The award is shown by a blood red stripe, one centimetre in width, all the way around on the upper right sleeve of the uniform just below the RMA badge. They also receive a certificate. There are no postnominal entitlements for the Monarch's Thanks, although sometimes it can be abbreviated to MT on some military documents. Those receiving further awards may use 'with cluster' or 'with clusters' as well. The Monarch's Thanks can be awarded posthumously.



TRMN Note: This is awarded on behalf of the Monarch by the First Lord of the Admiralty for a mission or assignment exceptionally well done. The award is shown by a blood red stripe, one

centimeter in width, all the way around the upper right sleeve of the uniform below the TRMN Patch, or on the right sleeve of a civilian court dress or tuxedo. There are no post nominal entitlements for the Monarch's Thanks. Subsequent awards are denoted by the addition of a gold crown to the stripe for the next five and a gold boarder to the strip for ten awards.

Issued by: The First Lord of the Admiralty on behalf of the Monarch (as needed).

***Wound Stripe**

This is awarded for combat wounds. The award is shown by a coral red stripe of centimetre in width, all the way around on the upper right-hand sleeve of the uniform, just below the RMA badge, or below the MT if awarded. They also receive a certificate. Those receiving further awards may use 'with cluster' or 'with clusters' as well. There are no postnominal entitlements for the Wound Stripe, although sometimes it can be abbreviated to WS in some military documents. The Wound Stripe can be awarded posthumously. Subsequent award decoration for the wound stripe is another stripe on the sleeve, and another certificate.



TRMN Note: This award is given to members of the armed forces who are seriously injured while on duty during an event. The injury must be serious enough to require emergency room attention. This award is denoted by a blood red stripe one centimeter in width, all the way around on the upper right hand sleeve of the uniform, just below the TRMN Patch, or below the Monarch's Thanks.

Issued by: The Marshal of the Army (as needed)

***Mentioned in Dispatches**

This is an award for commendable service. The award is relatively common, does not confer a medal and is the lowest in the order of precedence for pure military bravery awards. A dispatch is an official report from a senior commander to his superiors, detailing the conduct of military operations. In the Manticoran military, this report is published in the Landing Times. If a subordinate officer or enlisted personnel performs a noteworthy action included in the report, he/she is said to have been "mentioned in dispatches". "Mentioned in the Dispatches" can be for both combat and non-combat situations, but generally for combat. The award is shown by a gold stripe of one centimeter in width, all the way around on the upper right-hand sleeve of the uniform just below the RMA badge or below all other stripes. They also receive a certificate. There are no postnominal entitlements for Mentioned in Dispatches. Although sometimes it can be abbreviated to MiD in some military documents. "Mentioned in Dispatches" can be awarded posthumously. Subsequent award decorations for "Mentioned in Dispatches" is another certificate.



TRMN Note: This award is given to any member who is mentioned by a Commanding Officer in a Dispatch. This could be in a Chapter Report or up. The event must be grand enough to warrant recognition, and must be preceded by "Mention is Given to:" This award is denoted by a gold stripe one centimeter in width, all the way around on the upper right hand sleeve of the uniform, just below the TRMN Patch, and below the Monarchs Thanks and the Wound Stripe. This is the only award of the stripe variety available to all services.

Issued by: Unit leaders (as needed).

SECTION 9 - History

Historical Perspective

In the Beginning (1416 PD)

With its preformed Navy, there was little danger from pirates and therefore no need for a standing Army. So, a basic constabulary was formed to protect the colony from the usual dangers of civilization and unknowns of the planet.

After the Plague (1454 PD)

The need for more colonists (due to the recent plague) made it necessary to increase the size of the constabulary and eventually militia units were formed.

The Monarch's Own is born (1471 PD)

With the establishment of a Constitutional Monarchy, the standing militia units were converted into Planetary Guards to provide for disaster relief, peacekeeping, and planetary security. Selected members from each of the Guard units were assigned to specifically protect the new Monarch and became the first unit of the Monarch's Own Regiment.

The Royal Army is established (1648 PD)

With the growing merchant fleet and responsibilities of the Royal Manticoran Navy in the years following the first transit of the Junction, the Star Kingdom began to look forward towards a military that was capable of force projection in addition to its historical role of system security and defense. King Roger Winton II established the Royal Army as part of that initiative, merging the three Planetary Guard forces into a single service and starting a research and Star Empire of Manticore construction program to develop the equipment and doctrine to fight a major ground war if required.

The Ranier War (1660-1662 PD)

This short conflict altered the Star Kingdom of Manticore and its policy on occupying territory. Prior to this conflict, there had never been a need for Manticoran forces to secure and hold captured territory. From 1660 to 1662 (142-144 A.L.), the RMN fought numerous small cruiser actions against Ranierian pirates, culminating in Commodore Edward Saganami's punitive expedition against Ranier itself. That action terminated the Ranier War by terminating the current government of the Ranier System.

Terminating the government of the Ranier System led to first instance of "military occupation," for the RMA. Incidentally, by definition, "Territory is considered occupied when it is actually placed under the authority of the hostile army. The occupation extends only to the territory where such authority has been established and can be exercised" (as defined in the official Star Kingdom of Manticore's Defense Doctrine).

The Gryphon Uprising (1721)

The only real challenge to the Manticoran monarchy came in 1721 PD in the so-called "Gryphon Uprising," which remains the most internal excitement the Star Kingdom has been forced to confront.

Gryphon, the least congenial of the three habitable planets of the Manticores System, has by far the smallest share of First Shareholder families, as its first outpost was not placed until fifteen years after the Plague. The bulk of its aristocracy came from the Second Shareholders, who, for the most part, had substantially less credit than First Shareholders and, accordingly, received smaller "Clear Grants" (that is, land to which clear title was granted prior to improvements by the owner/tenant).

The Crown, however, had established the principle of "Crown Range" (land in the public domain and free for the use of any individual) to encourage emigration to Gryphon, and by 1715, the population of Gryphon had grown to the level set under the Crown Range Charter of 1490. At that point, as the charter required, the Crown began phasing out the Crown Range, granting title on the basis of improvements made, and the trouble began.

Yeomen who hoped to become independent ranchers, farmers, or miners claimed that the planetary nobility was using strong-arm tactics to force them off the land—indeed, something very much like a shooting war erupted between "squatters" and "the children of shareholders," and after two years of increasingly bloody unrest, a special commission was established with extraordinary police powers and a mandate to suppress the violence and reach a settlement.

The Gryphon Range Commission's final finding was that there was sound foundation to the yeomen's original complaints, and the Royal Manticoran Army, having pacified and stabilized the situation, then oversaw a closely regulated privatization of the Crown Range.

A degree of dislike between small landholders and certain of the noble families continues to this day, but it has become something of a tradition rather than a source of active hostility

First Havenite War – To be continued

Second Havenite War – To be continued

SECTION 10 - Appendices

APPENDIX A - Pledges

Soldier's Creed

I am a soldier of the Star Kingdom of Manticore.

I will train hard, think hard and fight hard

But I will be fair

I will defeat the enemy through professional cunning and skill,

But I will do so with integrity.

I will overcome adversity and fear

But will maintain my self-discipline

I will fight for my unit, my Regiment, and my Allies

And I will do so with pride

I will protect our Kingdom's freedoms

And will do so as a loyal subject.

I will lead and mentor all those who serve with me

And I will do so with respect and commitment.

I will never forget those who have gone before me.

I will always be a soldier of the Star Kingdom of Manticore.

Non Commissioned Officer's Creed

No man should be more professional than I.

I am a Non commissioned officer.

As a Non commissioned officer, I am a member of a time honored group

The Back Bone of the Royal Manticoran Army

I am proud to be an NCO,

I will at all times conduct myself so as to bring credit upon my Regiment, The Army and my Kingdom,

I will never use my rank or position to attain pleasure, profit or personal safety.

Accomplishment of my task, and the welfare of my troops remain my main priorities.

I will strive to remain tactically and technically proficient,

I am aware of my role as an NCO, and I will always fulfil the responsibilities inherent to that role.

All soldiers are entitled to outstanding leadership and I will always do my utmost to display that leadership.

I will always ensure that I know my troops and I will always place their needs above my own, I will always communicate with my soldiers and never leave them uninformed,

I will be fair when recommending both rewards and punishments,

Officers of my Regiment will have maximum time to accomplish their duties,

They will never have to accomplish mine,

I will earn both their respect and confidence, as well as that of my troops

I will above all remain loyal to those with which I serve seniors, peers and subordinates alike.

I will exercise initiative by taking appropriate action in the absence of orders.

I will never forget, nor will I allow my fellow Non Commissioned Officers to forget that we are professionals.

Non Commissioned Officers

Leaders of men

Sentry Duty General Orders

1. I will take charge of the post that I am assigned and all other Kingdom property in view.
2. I will walk the limits of my post in a military manner, being always on the alert for anything unusual.
3. I will challenge all persons who enter my area, regardless of their rank or status.
4. I will report accidents, emergencies, and anything not covered by my orders To the Officer of the Watch.
5. I will insure the safety of all visitors of high rank while they are on my post.
6. I will receive, and pass on to the sentry who relieves me, all orders of the Officer of the Watch or the Commander of the Relief.
7. I will quit my post only when properly relieved.

APPENDIX B - Orders & Directives

**To: All Officers and Enlisted in the Royal Manticoran Army
From: Robert J. Jackson, KE; Marshal of the Army RMA
Re: Unit Policies and Procedures (Army Directive 06-1303)**

Pursuant to Army Direct 05-1311:

STARTING AN INSTALLATION UNIT

The smallest Installation in the RMA is the Bivouac. This is the basic membership unit in the RMA. The size of a Bivouac varies considerably, depending on the location and membership. A Bivouac can be anywhere from a single soldier (in the case of a new unit, for example) up to nine. A Bivouac is led by a junior NCO.

Once a soldier decides to volunteer for deployment to a Bivouac, they will fill out an RMA Installation Deployment Request Form. The completed form is then submitted to the Office of the Deputy Chief of Staff – Operations (ODCSOPS).

ODCSOPS will review the request and then shall act appropriately. If activation is denied, ODCSOPS will work with the applicant to resolve any issues that caused the denial. Upon approval, ODCSOPS will add the new installation to the Unit Roster and send the approval paperwork to the Office of the Deputy Chief of Staff – Personnel (ODCSPER) for update to the RMA member roster.

In Honor of the Queen!

YMH&OS I remain,

**Lord Sir Rbt. J Jackson, KE
Marshal of the Army RMA
First Baron, Karstadt Sea
King William's Tower, Landing**

To: All Officers and Enlisted in the Royal Manticoran Army
From: Karstadt Sea
Re: Reporting (Army Directive 08-1303) - UPDATED

Based on the aforementioned Army Directive, effective 1 October 2013 reporting within the RMA will become mandatory for all Ground Installations and Unit Formations.

Furthermore as stated in the Directive, any reporting policies and procedures not covered by said Army Directive - up to and including actions for failing to report is the responsibility of the Office of the Deputy Chief of Staff - Operations. As that billet is currently unfilled, these responsibilities fall upon my office to enact. Based on that, the following items will be addressed:

1. A reporting time table that allows for timely reporting. With the activation of this Directive, effective 1 October 2013, the reporting time table for reporting to the ODCSOPS will be the 15th of each month for the preceding month to the highest position available within the Chain of Command as stated in the Directive.
2. A report form to be used by units for reporting. A Monthly Installation Report form has been created and circulated to the appropriate Bivouac NCOs.

ODCSOPS may make changes to any of the preceding items at any time, however any changes must be first approved by the Marshal of the Army and publicly announced, if possible, at least 1 month prior to their installment.

As the final reporting date was not specified prior to the effective date, the 15th of the Month date will be effective 15 November 2013. However, a monthly report will be due (to this office) by all Bivouac NCOs prior to the end of October.

In Honour of the Queen!

Issued by:
Lord Sir Rbt. J Jackson, KDE, MM
Marshal of the Army
First Baron, Karstadt Sea
King William's Tower, Landing

To: All Officers and Enlisted in the Royal Manticoran Army
From: Robert J. Jackson, KE; Marshal of the Army RMA
Re: Unit Policies and Procedures (Army Directive 05-1311)

UNITS IN THE RMA ARE DIVIDED INTO TWO TYPES:

Installations and Formations. Installations Units are chapter-styled groups and the foundation for Formations Units which would be comprised of fireteams, squads, platoons, companies and regiments. Installations may also be the base HQ for RCTs and Battlegroup Officers Commanding.

Each unit has a minimum size and leadership requirement. These requirements are detailed in the latest revision of the RMA Unit Formation Table. That table details out both role playing and real word unit sizes from the smallest unit to the largest unit in the RMA. The table also illustrates the basic command structure for each of those elements.

STARTING AN INSTALLATION UNIT

The smallest Installation in the RMA is the Bivouac. This is the basic membership unit in the RMA. The size of a Bivouac varies considerably, depending on the location and membership. A Bivouac can be anywhere from a single soldier (in the case of a new unit, for example) up to nine. A Bivouac is led by a junior NCO.

Once a soldier decides to volunteer for a deployment to a Bivouac, he may fill out a RMA Installation Deployment Request Form. The completed form is then submitted to the Office of the Deputy Chief of Staff – Operations (ODCSOPS).

ODCSOPS will review the request and then shall act appropriately. If activation is denied, ODCSOPS will work with the applicant to resolve any issues that caused the denial. Upon approval, ODCSOPS will add the new installation to the Unit Roster and send the approval paperwork to the Office of the Deputy Chief of Staff – Personnel (ODCSPER) for update to the RMA member roster.

Maximum Installations sizes are determined by the number of personnel assigned as stated in the RMA Unit Formation Table. Moving from a Bivouac to a larger installation will require the same Deployment Request form. Approval will be based on the standard criteria.

For Installations requiring an Officer Commanding (OC), the ODCSOPS will appoint the most senior NCO if no current officer exists and send a request for brevet promotion to the Marshal of the Army. Approval paperwork and brevet promotion requests shall be sent to the new Installation OC and copied to ODCSPER.

STARTING A FORMATION UNIT

A Formation Unit (fireteams, squads, platoons, etc.) requires that an Installation Unit exist for which the Formation may be attached. Formations require a "home base" (much like an RMMC MARDET requires a ship/chapter). Once an Installation has been approved, a Formation can begin when the minimum required members have joined the Installation. The smallest For-

mation Unit in the RMA is the Fireteam (or "Quad"). From there, as the number of members increases, the Formation will assume a larger designation and the whole unit can increase the size of the Installation as per the RMA Unit Formation Table.

UNIT NOMENCLATURE

Installation Units are not numbered and take the name designation submitted by the Unit and approved by the ODCSOPS. Formation Units at Quad level may use the NCO name or the standard Alpha/Numeric. Formations units above Quad and up to Regiment will use the standard Alpha/Numeric designation (1st Squad, 1st Platoon, Alpha Company, 1st Regiment). Regiments may request a name designation from the ODCSOPS.

UNIT LEADERSHIP

Being an Officer Commanding (OC) in the RMA is a very important part of the organization and serves as a vital part of the chain of command. This section outlines how Unit leadership is chosen and removed in the RMA. However it is vitally important to remember that while ODCSOPS approves Unit OCs in the RMA, those officers serve at the pleasure of Marshal of the Army.

Selection of Officer Commanding

1. Unit Leadership (Installation or Formation) at any level at and below the Regimental Combat Team (RCT) is approved by ODCSOPS. ODCSOPS may consult with the Marshal of the Army, and/or other Unit commanders within the Unit's chain of command if they so desire with regards to filling the billets.
2. Unit leadership is approved by whatever process that ODCSOPS deems appropriate for the leadership billet being filled. For example for a Fort, the ODCSOPS may wish to directly appoint an OC, but for a Regimental Combat Team the ODCSOPS may wish to take applications for that particular billet.
3. Irrespective of billet the ODCSOPS will consider the following when selecting commanding officers; a) rank, b) time-in-grade, c) recommendations from members of the chain-of-command, and d) any other recommendations submitted by the membership at large.

Removal of Officer Commanding

As mentioned above Unit OCs at every level serve at the pleasure of Marshal of the Army. As such they can be removed at any time. However removal of an Installation officer commanding is an extremely disruptive action and as such should only be used as a last resort.

1. Removal of Installation Unit officer commanding can be only for cause. These causes include, but are not limited to;
 - A. Criminal acts as define by local law against The Royal Manticoran Navy: The Official Honor Harrington Fan Association, Inc. and its subgroups, affiliates, and/or members.
 - B. Participating in any action/inaction that could bring discredit to The Royal Manticoran Navy: The Official Honor Harrington Fan Association, Inc. and any of its divisions,
 - C. Failure to perform the duties to which are assigned to them,
 - D. Any action/inaction that causes harm to unit morale,
 - E. And/or any action/inaction that causes harm to the general functioning of the unit.
2. Before removal of a Unit OC for causes other than felonious acts, ODCSOPS must present to the member the reasons for the removal at which time the member will have seven (7) calen-

dar days from the time of receipt to submit a rebuttal. ODCSOPS will then present the rebuttal as well as the reasons for their removal to the Chief of Staff RMA who then will have seven (7) calendar days to review the rebuttal and supporting material and either uphold the removal or reverse it. The Chief of Staff RMA shall contact the member and ODCSOPS with regards to their decision and shall also direct ODCSOPS to take the appropriate action based on the Chief of Staff's decision as soon as possible.

3. If the original decision is upheld then the member may present his/her case to the Marshal of the Army, but must do so within seven (7) calendar days of receipt of the Chief of Staff's decision. The Marshal of the Army then has seven (7) calendar days to review the appeal and render a decision. The Marshal of the Army shall contact the member and ODCSOPS with regards to their decision and shall also direct ODCSOPS to take the appropriate action based on the Marshal's decision as soon as possible. The decision of the Marshal of the Army is final and no further appeals may be made.

4. Any member removed as a Unit officer commanding shall not be eligible to serve as an officer commanding at any level of the RMA for a period of no less than two (2) years. During that time the member must make a genuine effort to understand the role of leadership in the RMA and be prepared to demonstrate this knowledge when asking to be considered for a leadership position. However if removal was due to illegal activity against The Royal Manticoran Navy: The Official Honor Harrington Fan Association, Inc. and its subgroups, affiliates, and/or members, the member shall be permanently banned from holding a leadership position at any level of the RMA.

In addition to the reasons for removal as listed in item one (1) above, a Unit officer commanding may also leave the position of their own volition at any time for any reason. The member must give ODCSOPS a two (2) week notice, if possible, informing them that they are stepping down.

In Honor of the Queen!

YMH&OS I remain,
Lord Sir Rbt. J Jackson, KE
Marshal of the Army RMA
First Baron, Karstadt Sea
King William's Tower, Landing

To: All Officers and Enlisted in the Royal Manticoran Army
From: Lord Sir Rbt J Jackson, KCE, Marshal of the Army
Re: The wear and display of arms within TRMN (Army Directive 07-1305)

Pursuant to Admiralty Order 1112-01, this Army Directive covers the Display of Replica Arms at any event where TRMN is present. Local Laws and local regulations (such as convention policies) always take precedence over this TRMN Army Directive.

DISPLAY OF REPLICAS AT CONVENTION TABLES

TRMN endorses the displaying of Replica Arms at convention tables. They are a fantastic talking point and usually a draw for people. The following two rules will be observed at all times when displaying Replica Arms:

1. The Replica Arm must either be "under glass" (ie. In a glass, clear plastic or other viewing case) or must have a clear and prominent "Do Not Touch" sign which must be enforced by those manning the table
2. The Replica Arm may be a full motion replica (ie. You pull can move anything on the Replica or it is a fully working replica) but it may under no circumstances be loaded or fired.

WEARING OF REPLICAS AT CONVENTIONS

TRMN realizes that we all wish to look as accurate as possible, and definitely encourages this. To that end, the following are rules for the wear of Replica Arms at conventions. These rules take second place to Local Laws and Ordinances, and Convention Regulations.

1. If you are wearing a Replica Pistol (inert or full motion replica) it must be holstered and peace-bound as to disable the ability to draw the weapon out of the holster. This must be demonstrated upon request.
2. If you are carrying a Replica Rifle (inert or full motion replica) it must have an orange muzzle tip to indicate it is not a real fire arm, and as much as is possible, it must be peace-bound to prevent accidental firing.
3. As with all weapons, no Replica Arm is to be aimed at anyone.

It is recommended that the carrying of a Replica Rifle at Conventions be limited to an Honor Guard.

WEARING OF REPLICAS AT EVENTS OTHER THAN CONVENTIONS

Again, TRMN realizes that we all wish to look as accurate as possible, and definitely encourages this. To that end, the following are rules for the wear of Replica Arms at events other than conventions. These rules take second place to Local Laws and Ordinances, and Venue Regulations.

1. If you are going to be at a venue that you do not own, it is recommended that you consult with the owner or administrator for such venue to ensure compliance with their wishes and local regulations.
2. Assuming you have permission to wear or display Replica Arms at the venue, the same rules for Display and Wear at Conventions Apply.

Above all, no Replica Arm may be worn or displayed at any such event or venue where doing so would hurt the organization's reputation or your own. Remember to use common sense. The enforcement of this Army Directive falls to every member, but especially Unit OCs and their NCOs who usually run tables at conventions.

In Honor of the Queen!

Issued by:

Lord Sir Rbt. J Jackson, KCE

Marshal of the Army, RMA

First Baron, Karstadt Sea

King William's Tower, Landing

To: All Officers and Enlisted in the Royal Manticoran Army
From: Lord Sir Rbt J Jackson, KCE, Marshal of the Army
Re: The Wearing of Covers (Army Directive 07-1304)

Pursuant to Admiralty Order 1204-03, and as of the date of this Order the following will be the official policies of The Royal Manticoran Army with regards to the wearing of covers with Uniforms.

WHEN TO WEAR:

When in open convention areas (atriums, corridors, foyers, outside), covers (beret or ball cap) are optional unless otherwise specified (such as for a Masquerade where a full uniform with cover would be normal), directed by the Senior RMA Officer present or under arms (see Army Directive 07-1305).

The cover (beret or ball cap) is mandatory for wear with the uniform when acting as an escort for a guest of TRMN or an Admiral or at the recruiting table or when recruiting around the con (except in meeting rooms).

WHEN NOT TO WEAR:

The cover (beret or ball cap) is prohibited for wear with the uniform when in meeting rooms or at events not held in places with wide open atrium/foyer like spaces, unless otherwise specified (such as for a Masquerade where a full uniform with cover would be normal) directed by the Senior RMA Officer present or under arms (see Army Directive 07-1305).

Uniforms enhance the effort to "get into character" or "set the mood" for any event with a TRMN presence. It also helps identify you as a member of the group.

Nothing in the above is to be considered mandatory for membership in the RMA or TRMN.

In Honor of the Queen!

Issued by:

Lord Sir Rbt. J Jackson, KCE
Marshal of the Army, RMA
First Baron, Karstadt Sea
King William's Tower, Landing

To: All Officers and Enlisted in the Royal Manticoran Army
From: Karstadt Sea
Re: Chain of Command and Appropriate Contacts (Army Directive 08-1304)

Pursuant to Admiralty Order 1308-06

All,

We are The Official Honor Harrington Fan Association. As such we have some limitations on what we can, and cannot do. It is important that these limitations be respected. To that end, I will describe here our Chain of Command as of this moment. This supersedes anything previously published and is effective immediately until a new Membership Handbook is published with the updated information.

The Chain of Command for this organization is as follows:

On the Board:

First Lord of the Admiralty – President & Chairmain
First Space Lord – Senior Executive Vice President
Commandant, Royal Manticoran Marine Corps – Executive Vice President
Marshal of the Royal Manticoran Army – Senior Vice President
High Admiral of the Grayson Space Navy – Vice President

In General:

Appropriate Board Member
(Board Members Staff)
Space Lords
(Space Lords Staff)
Fleet Commander/Battlegroup Commander
(Fleet Commanders Staff/Battlegroup Commanders Staff)
Squadron Commander/Regimental Combat Team Commander
(Squadron Commanders Staff/RCT Commander Staff)
Divisional Commander/Regimental Commander
(Divisional Commanders Staff/Regimental Commander Staff)
Chapter Commanding Officer/Unit Installation OC, NCO
Chapter Executive Officer/Unit Installation XO
Bosun/Department Heads/Unit Installation NCO
Department Executive Officer/Senior Enlisted
Spacer/Soldier

The Staffs of the higher levels should, in general have authority to speak for the people they work for. That is their purpose. While their word may not contain the same force of law as say a Space Lords, it should be considered as good.

Additionally, we need to discuss appropriate contacts for certain things at this point. Although it

had happened in the past, and I thought we had dealt with this, recent incidents show me we have not. We have a few people who have permission to interact with BuNine and David with regards to procedural questions, uniform questions, technical questions and artwork questions. One of those is our First Space Lord, who is our direct Liaison with David for matters such as this. Another is the First Lord of the Admiralty who can bring the questions to BuNine and who has some authority to release certain artwork for TRMN uses.

You should be contacting these people ***FIRST***, before you reach out to David or BuNine directly, as in many cases, these questions have been asked and answered and we already have the answer on hand. If you follow your chain of command, you will find that these communications are smoother in the future. By following the chain of command, we can ensure that questions get answered for everyone.

If we should hear of any unauthorized contacting of David or BuNine (outside of what would constitute normal business [i.e. you are putting on a convention and wish to invite David or BuNine, or you are one of the few who works with BuNine on specific projects, or you meet them at a convention where they are open for input/questions]) the person responsible may be removed from TRMN. We maintain our Official status through an arrangement we have with David and BuNine, and non-official contact asking for artwork, clarifications on how a ship looks, uniform policies, why TRMN operates in a certain way, all of these jeopardize that status.

This is endorsed by our Official Liaison to David Weber and BuNine.

Issued by:

Rbt. J Jackson, KDE, MM

Marshal of the Army

First Baron, Karstadt Sea

King William's Tower, Landing

To: All Officers and Enlisted in the Royal Manticoran Army
From: Lord Sir Rbt J Jackson, KCE, Marshal of the Army
Re: Field Dress Uniform (Class B) - Variant (Army Directive 07-1302)

The proposed Field Dress Uniform (Class B), which is the equivalent of the RMN/RMMC Working Uniform (coveralls), has yet to be approved. Therefore, effective this date, and until such time as the Field Dress uniform (Class B) is officially approved for wear, the following uniform will be considered the approved variant (designated Class B.2) and in addition to the Uniform of the Day (designated "Class D") for all RMA personnel attending and/or participating in events with a TRMN presence.

BDU Shirt

Dark Green or Olive Drab - Only (no camo of any sort is authorized for wear with this uniform variant).

RMA Branch patch on right shoulder as per Regulations. 2 in.(5cm) from the shoulder seam.
Name tape - Olive Drab tape w/black thread. Last name, First Initial.

TROUSERS

Dark Green or Olive Drab. Local members shall dress similarly.

COVER

The green beret with RMA flash is approved for this uniform. The Beret flash to be placed above the outer edge of the wearer's left eye. The bottom of the flash shall be 1 cm (3/16 in) above the edge of the beret's band.

BELT

Military friction-style belts are suggested.

BOOTS

Any military-style boots in black, brown or desert are acceptable (and should be presentable). Local members shall dress similarly. Trousers may be worn bloused or unbloused (as prescribed by the senior officer present).

Uniforms enhance the effort to "get into character" or "set the mood" for any event with a TRMN presence. It also helps identify you as a member of the group. Nothing in the above is to be considered mandatory for membership in the RMA or TRMN.

In Honor of the Queen!

Issued by:

Lord Sir Rbt. J Jackson, KCE
Marshal of the Army, RMA
First Baron, Karstadt Sea
King William's Tower, Landing

To: All Officers and Enlisted in the Royal Manticoran Army
From: Lord Sir Rbt J Jackson, KCE, Marshal of the Army, RMA
Re: Uniform of the Day - Updated (Army Directive 07-1301)

Pursuant to Army Directive 09-1101, and effective this date, the following items will be considered the standard Uniform of the Day for RMA (designated "Class D") personnel attending and/or participating in events with a TRMN presence. This is in accordance with Admiralty Order 1202-04 (Recruiting/Convention Table Minimum Dress Code).

T-SHIRT, Forest Green

TRMN Official Spreadshirt Store (<http://trmn.spreadshirt.com/>)

CAP (*the green beret is not authorized with this uniform Class*)

Style: 20026090, Forest Green

Front Lettering (LARGE/Arial/black)

LIDS (<http://custom-hats.lids.com/Products/Adjustable>)

NOTE: This is a suggested site, and there is no relationship with TRMN or this Command. This site allows buying 1 hat.

The proper wearing of this cover is addressed in Admiralty Order 1204-03 (The Wearing of Covers)

TROUSERS

With the approval of the Service Dress uniform, a Navy-Blue BDU-style trouser is preferred and encouraged. However, Dark Green, Olive Drab or Khaki are acceptable. In addition, any camo pattern is permitted except the current USMC MARPAT or USA ACU. Local members shall dress similarly.

BELT

Military friction-style belts are suggested.

BOOTS

Any military-style boots in black, brown or desert are acceptable (and should be presentable). Local members shall dress similarly. Trousers may be worn bloused or unbloused (as prescribed by the senior officer present).

Uniforms enhance the effort to "get into character" or "set the mood" for any event with a TRMN presence. It also helps identify you as a member of the group. Nothing in the above is to be considered mandatory for membership in the RMA or TRMN.

In Honor of the Queen!

Issued by:

Lord Sir Rbt. J Jackson, KCE

Marshal of the Army, RMA

First Baron, Karstadt Sea

King William's Tower, Landing

APPENDIX C - Uniform Item Vendors

- **Berets: Glendale Parade Store :** <http://www.paradestore.com>
 - "Armed Forces" Beret
 - Forest Green

- **Nameplates for Service Dress:**
 - <http://www.mynamebadges.com>
 - **Name Plate Specifics:**
 - 0.625" x 2.5" MaestroBadge - Durable Metal, 5/8" x 2½"
 - Font: Optima
 - Trumpeteur Frosted
 - Material Color: FrostBrass
 - Name Badge - Super Grip Magnet
 - Last Name, First initial (ALL CAPS)

- **"RMA" Pins for Officer epaulets: ePolice Supply:** <http://www.epolicesupply.com/>
 - <http://www.epolicesupply.com/insignia-collar-brass-pins-name-plates-tie-bars/cutout-letters-lettered.html>
 - **RMA Pin Specifics**
 - Smith & Warren Model C501 (Individual) \$9.60
 - 3/8 inches (C501S) (Small)
 - Number of Letters – RMA - (3) +\$2.00
 - **No periods between letters**
 - **Collar Brass Finish – Gold +\$2.00**
 - **Attachments – Clutch/lapel, standard**

Glossary

Realizing that many of the terms and acronyms we use so casually in conversation may confuse those who haven't had the benefit of years of active military service, we have included this glossary of "Milspeak." While it is far from complete (it is possible to make acronyms for just about any collection of words, trust me) it should cover most of the ones found in this manual and what you might overhear in normal 'Grunt' conversation.

AEROSPACE:

1. The atmosphere of a planet and the space immediately surrounding it.
2. The combat arm that conducts operations in aerospace.

AOS: Army Occupational Specialty

BARRACKS: The next unit in the RMA after Bivouac. A Barracks has 10 members and is led by a Senior NCO.

BATTALION (BN): A unit of organization consisting of three or more companies, plus attached elements.

BATTLEGROP (BG): A unit of organization consisting of three or more Regimental Combat Teams. Within the fan club, a Battlegroup consists of all Army Units and personnel within a regional area.

BATTERY: A company-sized artillery unit.

BEAR: The act of being located on a bearing, as, "The target bears 045 mark 3."

BIVOUAC: The basic membership unit in the RMA is the Bivouac. The size of a Bivouac varies considerably, depending on the location and membership. A Bivouac can be anywhere from a single soldier (in the case of a new unit, for example) up to five. A Bivouac is led by a junior NCO

BOS: Branch of Service.

CALIBER: Measurement of a projectile's diameter, usually measured in millimeters or in hundredths of an inch.

CHIRON Training Battalion, QOR:

COMPANY: a unit composed of two to four platoons.

FIRETEAM: The smallest level of organization in an infantry unit, consisting of four Soldiers. The standard fireteam consists of a team leader, two infantrymen, and a light weapons specialist. Two teams make a section.

FORT: The largest member unit in the RMA after Outpost. A Fort has 20 members and is led by a Senior Officer.

GARRISON: Garrison Forces are the ones that engage in the police/peacekeeping duties. Once major land forces operations are concluded. To achieve this mission, a number of the Regular Infantry unit slots are composed of Military Police units instead. Using the "hearts and minds" philosophy, these forces work to help rebuild after the RMMC has concluded their operations and regular Frontline forces have secured the planet's surrender.

GEAR: Equipment, to get dressed/strap on all of your equipment is to "gear up".

GRUNT. Also used as a derogatory term by non-Army personnel to describe Soldiers in general. Of course, most Soldiers consider this to be a compliment, so there's rarely any offense taken at the use of the term.

GUARDHOUSE: Incarceration facilities on Army bases for minor UCMJ violations.

JAG: Judge Advocate General. JAG officers are the military equivalent of lawyers.

LINE OFFICER: An officer who commands combat troops. See also Staff Officer.

LOCAL COMMANDER: The RMA member in charge at any specific event is considered the 'local commander'.

MSH (pronounced "mash"): Mobile Surgical Hospital

NON COMMISSIONED OFFICER (NCO): Enlisted grades E-4 through E-11.

NCOIC: Non Commissioned Officer in Charge

NONCOM: Another term for NCO, or Non Commissioned Officer.

OC: Officer, Commanding

OUTPOST: The next unit in the RMA after Barracks. An Outpost has 15 members and is led by a Junior Officer.

PLANETARY COMMAND (PC): A unit of organization consisting of two or more Battlegroups. Within the fan club, a PC is equivalent to a larger regional area within TRMN. For example, I (Manticore) Planetary Command is the United States. II PC is Canada, etc

PLATOON: An organizational unit consisting of 2 (or more) sections. Platoons usually have an OC (the Platoon Leader) and a NCOIC (the Platoon Sergeant).

RMA: Royal Manticoran Army

RMMC: Royal Manticoran Marine Corps

RMN: Royal Manticoran Navy

SECTION: An infantry unit consisting of two fireteams, plus a section leader.

SECTION LEADER: The individual in charge of a section, usually an experienced enlisted man or Junior NCO.

SMRA: Sergeant Major of the Army, the highest NCO post in the Royal Manticoran Army.

SOP: Standard Operating Procedure, a set of instructions that cover a standard situation and what needs to be done in such a situation.

SPECOPS: Special Operations

SQUADRON: A company-sized aerospace unit.

STAFF OFFICER: Any officer assigned to a unit who is not directly responsible for the command of troops. A good example are the officers who run the intelligence, logistics, and personnel departments at a unit's headquarters.

THEATRE COMMAND: The largest organizational unit within the Royal Manticoran Army, consisting of two or more Planetary Commands that are geographically associated in a specific man-

